dairy dairy

In Millions

Code to Type: C=Cooperative; Pr=Privately-held company; Pu=Publicly-traded company; S=Subsidiary; An asterisk on a sales figure denotes a Dairy Foods estimate.

COMPANY	LOCATION	DAIRY EXECUTIVE	ТҮРЕ	PARENT COMPANY, LOCATION	FY END	SALES '11	SALES '10
1. Dean Foods Co.	Dallas, TX	Gregg Engles, Chairman/CEO	Pu		12/31/2011	\$12,700	\$12,123

Brands: Alpro (Europe), Alta Dena, Arctic Splash, Atlanta Dairies, Barbers, Barber's, Berkeley Farms, Broughton, Borden (licensed brand), Brown Cow, Brown's Dairy, Bud's Ice Cream, Chug, Country Churn, Country Delite, Country Fresh, Country Love, Creamland, Dairy Fresh, Dean's, Dipzz, Fieldcrest, Foremost (licensed brand), Friendship, Gandy's, Garelick Farms, Hershey's (licensed brand), Horizon Organic, Hygeia, International Delight, Jilbert, Knudsen (licensed brand), LAND O LAKES (licensed brand), Land-O-Sun & design, Lehigh Valley Dairy Farms, Liberty, Louis Trauth Dairy Inc, Maplehurst, Mayfield, McArthur, Meadow Brook, Meadow Gold, Mile High Ice Cream, Model Dairy, Morning Glory, Nature's Pride, Nurture, Nutty Buddy, Oak Farms, Over the Moon, Pet (licensed brand), Pog (licensed brand), Price's, Provamel (Europe), Purity, Reiter, Robinson, Saunders, Schenkel's All*Star, Schepps, Shenandoah's Pride, Silk, Silk Pure Almond, Silk Pure Coconut, Stok, Stroh's, Swiss Dairy, Swiss Premium, Trumoo, T.GLee, Tuscan, Turtle Tracks, Verifine, Viva. Products: Milk, cultured dairy, juice/drinks, water, creamers, whipping cream, ice cream mix, ice cream novelties. Plants: Fresh Dairy Direct (77)Alabama: Homewood (2); California: Buena Park, City of Industry (2), Fullerton, Gustine, Hayward, Riverside, Tulare; Colorado: Delta, Denver, Englewood, Greeley; Connecticut, Newington; Florida: Deland, Miami, Orlando; Georgia, Braselton; Hawaii: Hilo, Honolulu; Idaho: Boise; Illinois: Belvidere, Harvard, Huntley, O'Fallon, Rockford; Indiana: Decatur, Huntington, Rochester; Iowa: LeMars; Kentucky: Louisville, Murray, Newport (2); Louisiana: New Orleans, Shreveport; Maine: Bangor; Maryland: Frederick; Massachusetts: Franklin, Lynn, Mendon; Michigan: Evart, Grand Rapids, Livonia, Marquette; Minnesota: Thief River Falls, White Bear Lake, Woodbury; Montana: Billings, Great Falls; Nevada: North Las Vegas, Reno; New Jersey: Florence; New Mexico: Albuquerque; New York: Delhi, Friendship, Rensselaer; North Carolina: High Point, Winston-Sale

2. Nestlé USA Oakland, CA Dimitrious Smyrnios, President Pu Nestle, Vevey, Switzerland 12/31/2011 S9,922* S10,400*

Brands: Dreyer's/Edy's Grand, Slow Churned, Dibs, Fruit Bars, Drumstick, Push-Up, Toll House, Frosty Paws, Eskimo Pie, Skinny Cow, Häagen-Dazs, Nesquik, Wonka, Coffee-mate. Products: lea cream, novelties, sherbet, sorbet, frozen yogurt, milk-based beverages, juices. Plants: (9): California: Bakersfield (ice cream, sherbet, novelties, frozen desserts), Tulare (ice cream, novelties, frozen yogurt, sorbet); Illinois: Jacksonville (Coffee-mate creamer); Indiana: Fort Wayne (ice cream, novelties); Anderson (RTD flavored milk, liquid nondairy creamers); Iowa: Waverly (Nestle Carnation instant breakfast, hot cocoa, Coffee-mate, Nesquik strawberry); Maryland: Laurel (ice cream, frozen desserts, novelties); New Jersey: Freehold (Taster's Choice soluble coffee, Nestea soluble tea); Utah: Salt Lake City (ice cream, sherbet, frozen desserts).

3. Saputo Inc. Saint-Léonard, Lino Saputo, Jr. President/CEO Pu 3/31/2012 \$6,871 \$5,506 Québec

Brands: Saputo, Armstrong Cheese, Alexis de Portneuf, DuVillage 1860, Cheese Heads, Stella, Barri, Kingsey, Nutrilait, Baxter, Milk 2Go, Dairyland, Treasure Cave, Frigo, Dragone, Lorraine Cheese, Lugano Cheese, Gardenia, Spezialitäten Käserei De Lucia, Danscorella, La Paulina, Ricrem, Molfino, Taluhet, Senda, Hop&Go!, Rondeau, Vachon. Products: Milk, cheese, yogurt. Plants: (46): United States (16): California: Newman (mozzarella, provolone), South Gate (mozzarellas, string), Tulare-3 plants (1-mozzarella, provolone, whey products; 2-mozzarella, whey products, 3-mozzarella); Maryland: Hancock (mozzarella, provolone); South Dakota: Big Stone (cheese); Wisconsin: Almena (asiago, mozzarella, parmesan, provolone, ricotta, romano), Black Creek (asiago, brick, Cheddar, co-jack, colby, edam, fontina, monterey jack, mozzarella, muenster, provolone, whey products), Fon du Lac (blue/gorgonzola, mozzarella), Lena (mozzarella, provolone, ricotta, string), Monroe (whey products), New London (swiss, whey products), Reedsburg (mozzarella), Waupun (Cheddar, co-jack, colby, fontina, monterey jack, mozzarella, muenster, hispanic-style cheeses, parmesan, provolone), Green Bay (cheese). Canada (26); Argentina (2); Germany (1); United Kingdom (1).

4. Land O'Lakes St. Paul, MN Steve Dunphy, Executive VP, C 12/31/2011 \$4,344 \$3,708 COO, Retail Foods

Brands: Land O'Lakes, Alpine Lace, New Yorker, Naturally Slender. Products: Cheese, butter. Plants: (9): California: Orland (cheese), Tulare (cheese, butter, cultured); Minnesota: Melrose-JV DFA (cheese), Pine Island (dried cheese/seasonings); Ohio: Kent (spreads); Pennsylvania: Carlisle (butter); Wisconsin: Kiel (cheese), Spencer (processed cheese), Denmark (cheese).

5. Kraft Foods Northfield, IL George Zoghbi, President, Pu 12/31/2011 \$4,000 \$4,000 Kraft Cheese & Dairy

Brands: Kraft Singles, Kraft Natural Cheese, Philadelphia, Velveeta, Breakstone's, Athenos, Knudsen, Cracker Barrel, Polly-O, Kraft MilkBite Milk and Granola Bars. **Products:** natural cheese, processed cheese, cream cheese, sour cream, cottage cheese and cheese blends. **Plants:** (12): Arkansas: Bentonville; California: Tulare; Illinois: Champaign; Minnesota: Albany; New Ulm; Missouri: Springfield; New York: Campbell, Lowville, Walton; Pennsylvania: Lehigh Valley; Wisconsin: Beaver Dam, Waupaca, Wausau.

6. Agropur Cooperative Longueuil, Quebec Robert Coallier, CEO C 10/29/2011 \$3,690 \$3,490

Brands: Natrel, Québon, Sealtest, Island Farms, Schroeder Milk, Trega Foods, Oka, L'Extra, Vaudreuil, Champfleury, Rondoux, Yoplait, La Lacteo. Products: Cheeses, butter, milk, specialty milk, yogurt. Plants (29). United States (7). Iowa: Hull (cheese and ingredients); Michigan: Grand Rapids (Natrel division); Minnesota: Maplewood (Schroeder milk); Wisconsin: La Crosse (Main Street Ingredients, cheese and ingredients); Little Chute (cheese and ingredients); Luxemburg (cheese and ingredients); Weyauwega (cheese and ingredients). Canada (20). Alberta: Lethbridge (cheese and ingredients); British Columbia: Chilliwack (Natrel division), Delta (Ultima Foods Inc. joint venture, Olympic Dairy), Victoria (Natrel division, Island Farms); Ontario: Ottawa (Natrel division), Toronto (Natrel division), Woodstock (cheese and ingredients); Quebec: Amqui (Natrel division), Beauceville (cheese and ingredients), Granby (cheese and ingredients), Granby (Ultima Foods Inc. joint venture), Notre-Dame-du-Bon-Conseil (cheese and ingredients), Oka (fine cheese division), Plessisville (cheese and ingredients), Quebec City (Natrel division), Saint-Bruno (Natrel division), Saint-Hyacinthe (fine cheese division), Saint-Laurent (Natrel division). Argentina (2). Ferreyra (La Lacteo joint venture); Villa Del Rosario (La Lacteo joint venture).

7. Schreiber Foods Green Bay, WI Mike Haddad, President/CEO Pr 10/1/2011 \$3,500 \$3,600

Brands: Schreiber, School Choice, Cooper, Clearfield Deli, La Feria, Menu, American Heritage, Pauly, Raskas, Ready-cut. **Products:** Cheese, cream cheese, blends, yogurt, yogurt drinks, sour cream, specialty cheeses. **Plants:** (18 U.S.): Arizona: Tempe; California: Fullerton; Georgia: Gainesville; Missouri: Carthage-2, Clinton-2 plants, Monett, Mount Vernon; Nebraska: Ravenna; Pennsylvania: Shippensburg; Texas: Stephenville; Utah: Logan, Smithfield; Wisconsin: Green Bay, Richland Center-2, West Bend. International (7): Austria, Brazil, China, Germany, India, Mexico, Uruguay.



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DAIRY EXECUTIVE

Rick Smith, President/CEO

LOCATION

Kansas City, MO

COMPANY

8. Dairy Farmers of America Inc.

PARENT COMPANY, LOCATION FY END SALES 10

12/31/2011

\$3,365 \$2,333

Brands: Borden Cheese, Borden Butter, Breakstone's, Cache Valley Cheese, Cache Valley Butter, Cass-Clay, Falfurrias, Guida's Milk, Hotel Bar, Keller's, Kemps, La Vaquita, Plugrá, Sport Shake.

Products: Cheese, butter, dried dairy protein powders, shelf-stable beverages, shelf-stable dips, Hispanic artisanal cheeses and creams, whey. Plants: (30): California: Hughson (nonfat dry milk, cream, butter, condensed milk), Turlock (Italian-style cheese, liquid whey), Ventura (bottled dairy beverages); Connecticut: New Britain (milk, cream and ice cream mixes as well as non-dairy items including fruit juices, fruit drinks and water); Colorado: Fort Morgan (condensed milk, cream, nonfat dry milk); Indiana: Goshen (butter, condensed milk, nonfat dry milk, pasteurized whole milk); Michigan: Adrian (cream, condensed milk products, nonfat dry milk, whole milk powder); Minnesota: Duluth (Kemps fluid milk, chocolate milk, buttermilk, creams, juices), Farmington (Kemps cottage cheese, dips, sour cream and smoothies), Minneapolis (Kemps fluid milk), Rochester (Kemps fluid milk, yogurt-based drinks, specialty items), Rochester (Kemps ice cream), Winthrop (anhydrous milkfat, buttermilk, nonfat dry milk, fat blends), Zumbrota (cheeses, whey, powders); Missouri: Cabool (shelf-stable products, such as infant formulas and adult nutrition formulas), Monett (American-style cheese, liquid whey), Springfield (bottled dairy beverages); New Mexico: Portales (cream, condensed skim, non-fat and skim milk powders, milk protein concentrate and milk permeate powder); North Dakota: Fargo (fluid milk, ice cream and cultured products such as yogurt and sour cream); Pennsylvania: Mechanicsburg (dairy-based coffee beverages), Middlebury Center (nonfat dry milk, whole milk powders, skim milk powder, cream powders, milk powder blends, condensed milk, cream and sweetened condensed milk products), New Middlesex (Processed cheese and shreds); Texas: Houston (La Vaquita Queso Fresco, Panela Fresca, Queso Quesadilla and other Hispanic cheeses), Schulenburg

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9. Prairie Farms Dairy	Carlinville, IL	Edward L. Mullins,	C	9/30/2011	\$2,700	\$2,500
		CFO/Executive VP				

Brands: Prairie Farms, Southern Belle, LuVel, Swiss Valley, Hiland, Roberts, Tiller Foods, Turner, Muller Pinehurst, Coleman, Belfonte, North Star. Products: Milk, ice cream, novelties, cultured products. Plants: (35): Illinois: Carlinville (milk), Carbondale (cultured), Decatur, (frozen dessert, ice cream), Granite City (milk, ice cream mix); O'Fallon (ice cream, ice cream mix); Olney (milk); Quincy (cultured); Springfield (ice cream mix); Indiana: Anderson (milk, juice/drinks, ice cream mix); FtWayne (milk, cultured, ice cream mix, drinks); Holland (milk, juice/drinks); Lafayette (novelties); Iowa: Dubuque (milk, juice/drinks); Kentucky: Somerset (milk, juice/drinks); Michigan: Battle Creek (milk, juice/drinks); Missouri: Hazelwood (milk, juice/drinks, sour cream); Jefferson City (milk, juice/drinks, cultured, ice cream, ice cream mix); St. Louis (novelties); Ohio: Dayton. Joint Venture Facilities: Hiland Dairy Foods (DFA): Kansas: Kansas City (ice cream, cultured); Springfield (milk, juice/drinks, ice cream mixes); Arkansas: Fayetteville (milk, juice); Ft. Smith (milk, drinks); Kansas: Wichita (milk, drinks, cultured); Oklahoma: Chandler (milk, juice/drinks, ice cream mix, cultured); Norman, (milk, juice/drinks, ice cream mix, sour cream, dips); Roberts Dairy: Missouri: Kansas City (milk, juice/drinks); Nebraska: Norfolk (ice cream), Omaha (milk, sour cream, dips); Turner Dairy (Prairie Farms/Hiland): Arkansas: Little Rock (milk, juice/drinks); Kentucky: Fulton (milk, juice/drinks, ice cream mix); Muller Pinehurst (Midwest Dairymen's Co-op): Illinois: Rockford (milk, drinks, ice cream, ice cream mix); Muller Pinehurst (Midwest Dairymen's Co-op): Illinois: Rockford (milk, drinks, ice cream, ice cream mix); Muller Pinehurst (Midwest Dairymen's Co-op): Illinois: Rockford (milk, drinks, ice cream, ice cream mix); Muller Pinehurst (Midwest Dairymen's Co-op): Illinois: Rockford (milk, drinks, ice cream, ice cream mix); Muller Pinehurst (Midwest Dairymen's Co-op): Illinois: Rockford (milk, drinks, ice cream, ice cr

10. Leprino Foods Co.	Denver. CO	James Leprino, Chairman	Pr	10/31/2011	\$2.600*	\$3.000*

Brands: Proprietary brands. **Products:** Mozzarella, reduced-fat Monterey jack, provolone, reduced-fat Cheddar, various cheese blends, whey protein concentrate, sweet whey, lactose and calcium. **Plants:** (10): California: Lemoore East (cheese, dairy powders), Lemoore West (cheese, dairy powders), Tracy (cheese, dairy powders); Colorado: Ft. Morgan (cheese, dairy powders), Greeley (cheese, dairy powders); Michigan: Allendale (cheese, dairy powders); New York: Waverly (cheese, dairy powders).

11. Kroger Co.	Cincinnati, OH	Calvin J. Kaufman,	Pu	1/29/2011	\$2,488*	\$2,300*
		President of Manufacturing				

Brands: Kroger, Private Selection, regional brands. Products: Milk, ice cream, novelties, cultured, juice/drinks, water. Plants: (20): Arizona: Tolleson-Tolleson Dairy; California: Compton-Compton Creamery, Riverside-Riverside Creamery; Colorado: Denver-Jackson Ice Cream; Georgia: Atlanta-Centennial Farms Dairy, Marietta-Southern Ice Cream Specialties; Indiana: Indianapolis-Crossroad Farms Dairy, Crawfordsville-Pace Dairy of Indiana; Kansas: Hutchinson-Jackson Dairy; Kentucky: Winchester-Winchester Dairy; Farms; Michigan: Livonia-Michigan Dairy; Minnesota: Rochester-Pace Dairy; Ohio: Cincinnati-Springdale Ice Cream & Beverage, Newark-Tamarack Farms Dairy; Oregon: Portland-Swan Island Dairy; Pennsylvania: Conestoga-Turkey Hill Dairy; Tennessee: Murfreesboro-Heritage Farms Dairy; Texas: Fort Worth-Vandervoort's Dairy; Utah: Layton-Layton Dairy; Virginia: Lynchburq-Westover Dairy.

12. Parmalat Canada Inc. Toronto, Canada Alnashir Lakha, President/CEO Pu Parmalat SpA, Collecchio, Italy 12/31/2011 \$2,265 \$2,200

Brands: Astro, Balderson, Beatrice, Black Diamond, Cheestrings, Ficello, Lactantia, Parmalat, Sensational Soy, BioBest. Products: Milk, cream, cheese, butter, cream cheese, cultured products, yogurt, sour cream, cottage cheese, specialty ingredients, margarine, soy beverages, milk powders, evaporated products, sweetened whole condensed milk. Plants: (18): Alberta: Calgary (milk, cream, milk shake and ice cream mixes, buttermilk), Lethbridge (yogurt, sour cream, cottage cheese); Manitoba (3): Grunthal (cheese), StClaude (butter, milk powders, evaporated products), Winnipeg (milk, cream, milk shake and ice cream mixes); Ontario (8): Belleville (cheese), Brampton (Toronto) (milk, cream, milk shake and ice cream mixes, soy beverages, lactose reduced products, eggnog), Mitchell (butter, cream cheese, evaporated products, SWC), Niagara on the Lake (yogurt, sour cream, yogurt drinks), Sudbury (milk cream, milk shake and ice cream mixes, buttermilk), Thunder Bay (milk, cream), Rakely (Toronto) (yogurt, sour cream), Winchester (butter, cheese, whey powder and liquids, skim powder and liquids, buttermilk powders, margarine cups); Quebec (5): Laverlochere (butter, evaporated products, milk powders), Marieville (cheese, cream, concentrated whey), Montreal (milk, cream, milk shake and ice cream mixes, buttermilk, eagnog), St. Hyacinthe (milk, cream) Victoriaville (butter, cheese, evaporated products, milk powders, margarine, special ingredient powders).

13. Great Lakes Cheese Co.	Hiram, OH	Gary Vanic, President/CEO	Pr	12/31/2011	\$2,250 \$1,900
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Brands: Great Lakes, Rico Mia, America's Accent. Products: Cheese, processed cheese, whey products. Plants: (8): New York: Adams (Cheddar, Monterey Jack, WPC, WPI, other whey products), Cuba-Empire Cheese (mozzarella, provolone, whey products); Ohio: Hiram (cut/wrap); Utah: Filmore (cut/wrap); Wisconsin: LaCrosse (processed cheese), Plymouth (cut/wrap), Seymour (blue cheese), Wausau (cut/wrap).

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In Millions

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COMPANY	LOCATION	DAIRY EXECUTIVE	TYPE	PARENT COMPANY, LOCATION	FY END	SALES '11	SALES '10
14. California Dairies Inc.	Visalia, CA	Andrei Mikhalevsky, President/CEO	C		12/31/2011	\$2,160	\$1,910

Brands: California Dairies, Challenge Dairy Products, Danish Creamery. **Products:** Milk, cheese, butter, powder, condensed milk. **Plants:** (6) California: Artesia (milk, cream, condensed milk, powder), Fresno (milk, powder, butter), Los Banos (milk, cream, cheese), Tipton (milk, powder, butter, UF products), Turlock (butter, powder, cream), Visalia — 2 (butter, powder, cream, condensed).

14. Unilever Englewood Cliffs, NJ Alfie Vivian S Unilever, Rotterdam, Netherlands 12/31/2011 \$2,160 \$2,100*

Brands: Ben & Jerry's, Breyers, Popsicle, Klondike, Good Humor, Magnum, Starbucks Ice Cream, Fruttare (in 2013). Products: Ice cream, novelties. Plants: (8): Florida: Clearwater (Good Humor, Klondike, Popsicle, Breyers); Indiana: Huntington (Breyers); Missouri: (2) Sikeston (Good Humor, Klondike, Popsicle, Breyers, Magnum); Nevada: Henderson (Good Humor, Klondike, Popsicle, Breyers, Ben and Jerry's); Tennessee: Covington (Good Humor, Klondike, Popsicle, Breyers); Vermont: St. Albans (Ben & Jerry's, Breyers, Starbucks, Good Humor), Waterbury (Ben & Jerry's).

16. Darigold Inc. Seattle, WA Jim Wegner, President/CEO C 3/31/2011 \$2,100 \$2,100

Brands: Darigold. Products: Bulk cream, butter, buttermilk powder, cheese, condensed products, cultured products, dry whey, fluid milk, milk protein concentrate, nonfat dry milk, other dry dairy ingredients, skim milk powder, sour cream, ultra pasteurized fluid products, ultra-filtered milk products, ultra-pasteurized fluid products, whey, whey protein concentrate. Plants: (11): Idaho, Boise (fluid milk, ultra pasteurized fluid products, cultured products), Caldwell (nonfat dry milk, skim milk powder, milk protein concentrate, buttermilk powder), Jerome (nonfat dry milk, skim milk powder, milk protein concentrate, ultra-filtered milk products); Washington, Chehalis (nonfat dry milk, skim milk powder, other dry dairy ingredients, bulk cream, whey, whey protein concentrate, buttermilk powder), Issaquah (cultured products, butter), Lynden (nonfat dry milk, skim milk powder, other dry dairy ingredients, bulk cream), Seattle (fluid milk), Spokane (fluid milk, sour cream), Sunnyside (cheese, dry whey, whey protein concentrate).

17. Associated Milk Producers Inc. New Ulm, MN Ed Welch, President/CEO C 12/31/2011 \$2,000 \$1,700

Brands: AMPI, State Brand, Cass-Clay, private label. **Products:** Cheese, butter, shelf stable pudding, shelf stable cheese sauce, milk, ice cream, dips, sour cream, cottage cheese, juice/drinks, whey powders. **Plants:** (13): lowa: Arlington (NFDM), Sanborn (cheese); Minnesota: Dawson (cheese, shelf stable pudding, shelf stable cheese sauce), Duluth-Franklin Foods/IV Kemps (bottled milk), New Ulm (butter), Paynesville (cheese), Rochester (cheese); North Dakota: Fargo-Cass Clay (milk, ice cream, dips, sour cream, cottage cheese, juice/drinks); South Dakota: Freeman (NFDM), Hoven (cheese); Wisconsin: Blair (cheese), Jim Falls (cheese), Portage (processed cheeses, cut/wrap natural cheeses).

17. Borden Dairy Co. Dallas, TX Steven C. McCormick, CEO Pr Grupo Lala, Mexico 12/31/2011 \$2,000 \$2,000

Brands: Borden, LaLa, Promised Land, Borden Skim Plus, Frusion. Products: Milk, yogurt, real dairy creamer, cream, sour cream, buttermilk, dips, cottage cheese, eggnog, ESL milk, milkshake mixes. Plants: (20): Alabama: Cowarts (milk), Pritchard (milk); Colorado: Colorado Springs (milk, buttermilk, cottage cheese, creams, dips, sour cream), Georgia: Decatur (frozen dessert mixes); Florida: Miami (milk, cream, eggnog), Winter Haven (milk, cream); Kentucky: London (milk), Madisonville (milk, cream); Louisiana: Baker (milk, eggnog), Lafayette (milk, buttermilk); Mississippi: Hattiesburg (milk); Nebraska: Omaha (yogurt); New Jersey: Wallington (milk, ESL milk, cream); Ohio: Cleveland (milk, cottage cheese, dips, cream, sour cream, yogurt), Cincinnati (milk); South Carolina: Charleston (milk, buttermilk, cream); Texas: Austin (milk, cream, juice/drinks, milkshake mixes), Conroe (milk, cream), Dallas (milk, cream), Floresville (milk, eggnog).

17. HP Hood LLC Lynnfield, MA John A. Kaneb, President/CEO Pr 12/31/2011 \$2,000 \$2,400

Brands: Axelrod, Brigham's Ice Cream, Calorie Countdown, Crowley Foods, Green's, Hagan, Heluva Good!, Hood, Maggio, Penn Maid, Rosenberger's, Simply Smart. Licensed brands: Baileys Coffee Creamers, Blue Diamond Almond Breeze, FiberOne Cottage Cheese, Hershey's Milk & Milkshakes, LACTAID, Southern Comfort EggNog. Products: Milk, ice cream, novelties, cultured, beverages, creamers, milk shakes. Plants: (15): California: Sacramento (aseptic and UHT fluid products); Connecticut: Suffield (ice cream, novelties, frozen desserts); Maine: Portland (milk); Massachusetts: Agawam (milk, juices, drinks); New Hampshire: Concord (fluid); New York: Arkport (cultured), LaFargeville (cultured), Oneida (UHT fluid products), Sodus (Heluva Good! cheese), Vernon (cultured), Wolcott (Heluva Good! cheese and spreads); Pennsylvania: Hatfield (Rosenberger's fluid), Philadelphia (UHT products); Virginia: Winchester (UHT fluid products); Vermont: Barre (milk).

20. Hilmar Cheese Co. Hilmar, CA John Jeter, President/CEO Pr 12/31/2011 \$1,700 \$1,300

Brands: None. Products: Cheese, whey protein concentrate, whey protein isolate, whey protein hydrolysate, lactose. Plants: (2) California: Hilmar (40-pound and 640-pound block Natural American style cheeses, Cheddar, Monterey Jack, Pepper Jack, Colby and Colby Jack, WPC, WPI, WPH; lactose); Texas, Dalhart (40-pound and 640-pound block Natural American style cheeses, Cheddar, Monterey Jack, Pepper Jack, Colby and Colby Jack; WPC, WPI).

21. Foremost Farms USA Baraboo, WI David E. Fuhrmann, President C 12/31/2011 \$1,664 \$1,372

Brands: Foremost, Foremost Farms USA, 1950 127 Brand, PZ-44, Reddi-Sponge, Teklac, Daritek, Fast Flo, Fratellino. Products: Cheese, butter, bulk fluid milk, whey products. Plants: (16): Minnesota: Preston-2 plants (dry blends, WPC, condensed skim milk, contract blending); Wisconsin: Alma Center (mozzarella, LMPS mozzarella, condensed whey), Appleton (mozzarella, LMPS mozzarella, provolone, smoked provolone, string cheese, condensed WPC, condensed permeate), Clayton (mozzarella, LMPS mozzarella, provolone, string cheese, condensed WPC, condensed permeate), Lancaster (milled Cheddar, milled marbled Cheddar, condensed whey, condensed WPC, condensed permeate), Marshfield (milled colored Cheddar, milled white Cheddar, low fat Cheddar, colby, farmers cheese, monterey jack, condensed whey), Milan (mozzarella, LMPS mozzarella, reduced-fat mozzarella, provolone, smoke flavored provolone, condensed WPC, condensed permeate), Plover (whole whey powder, lactose, reduced-minerals whey, reduced-minerals WPC, WPC), Reedsburg (butter, condensed skim milk, condensed buttermilk, sweet cream), Richland Center (mozzarella, LMPS mozzarella, condensed whey permeate, condensed WPC, whole whey powder, condensed permeate), Rothschild (dry permeate, pharmaceutical lactose), Sparta (WMP, Grade A NDM, Grade A Cream, condensed whole milk, condensed skim milk, WPC, cultured milk powder), Waumandee (milled Cheddar, colby jack, monterey jack, mozzarella, muenster, condensed whey, condensed wPC).

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Plants: (5): California, Tipton (fresh mozzarella); Idaho, Nampa (mozzarella, snacks); New York:, Buffalo (mozzarella, provolone, ricotta); Wisconsin: Belmont (brie, feta), Merrill (cheese spreads). Minneapolis, MN Rebecca L. O'Grady, President, Yoplait 5/29/2011 \$1,499 \$1,500* 24. General Mills Brands: Yoplait (Original, Light, Thick & Creamy, Greek, Fiber One, Whips, Yoplus, GoGurt, Yoplait Kids, Trix, Delights and Splitz), Mountain High. Products: Cultured dairy. Plants: (4): California: Carson (yogurt, yogurt drinks); Massachusetts: Methuen (yogurt, yogurt drinks); Michigan: Reed City (yogurt, yogurt drinks); Tennessee: Murfreesboro (yogurt, yogurt drinks). 25. The Dannon Co. White Plains, NY Gustavo Valle, President/CEO Groupe Danone S.A., France 12/31/2011 \$1,450 S1.250* Brands: Dannon, Activia, DanActive, Light & Fit, Oikos, Danimals, Dan-o-nino, YoCream. Products: Yogurt, dairy drinks, frozen yogurt. Plants: (4): Ohio: Minster (refrigerated yogurt, dairy drinks); Texas, Fort Worth (refirgerated yogurt, dairy drinks); Utah, West Jordan (refrigerated yogurt, dairy drinks), Oregon: Portland (frozen yogurt). 26. Bonarain N.A. New Holland, PA Jean Chavet, President Bongrain SA, Viroflay, France 12/31/2011 \$1,250* \$1,165 Brands: Alouette, Andersen's, Chavrie, Holsberg, Il Villagio, Ile de France, Saint André, Saladena, Cheese Sauce, Cream Dessert, Nutritional Drinks, Montrachet, Café Classics, Flor de Ronda. Products: Cheese, cream cheese, cheese sauce, dips, spread, puddings, dairy beverages. Plants: (7): BC USA: California: City of Industry (cheese); Los Angeles (aream cheese); Illinois: Lena (cheese); Pennsylvania: New Holland (aream cheese); SFI Corp: New Jersey: Fairfield (specialty cheeses); AdvFood Prod: California: Visalia (cheese sauce, dips, puddings, spreads, dairy beverages), Pennsylvania: New Holland; Wisconsin: Clearlake (cheese sauce, dips, puddings, spreads, dairy beverages). 27. Grassland Dairy Products Inc. Greenwood, WI Dallas Wuethrich, President 12/31/2011 \$1,200 \$1,200 Brands: Grassland, Fall Creek, Wüthrich, Country Cream, NutraPro, NutraPro, Nutrose, private label, Products: Barrel cheeses, butter, butter bill, butter blends, cream, condensed milks/buttermilks, milk, UF milk, whey, powders, instantized dairy protein powders. Plants: (5):Nebraska: West Point (butter, cream, condensed sweet buttermilk, buttermilk powder, condensed skim milk, NFDM); Utah: Hyrum (butter, cream, condensed sweet buttermilk, buttermilk powder, Cond Skim milk.); Wisconsin: Greenwood-2 plants (1-butter, butter oil, AMF, butter blends, condensed skim milk, NFDM, condensed sweet buttermilk, buttermilk powder, cream; 2-milk, UF milk, MPC, whey, WPC, barrel cheeses MPI, Milk Permeate, MsPI,), Zachow (butter, cream, condensed buttermilk, buttermilk powder), 12/28/2011 27. Super Store Industries Stockton, CA Jay Simon, President/CEO \$1,200* \$1,200 Brands: Sunnyside Farms, Bay View Farms. Products: Milk, cheese, ice cream, novelties, cultured, juice, soy, drinks, water. Plants: (2): California: Fairfield (milk, cream, juices/drinks, water), Turlock (ice cream, cultured, juices). 29. Safeway Dairy Division Pleasanton.CA Jerry Tidwell, Senior VP Safeway Inc. 12/31/2011 \$1,169* \$997.5* Brands: Lucerne, Dairy Glen, Safeway Select, O Organics, Eating Right, Creamery Fresh, Open Nature, JerseyMaid. Products: Milk, cultured, ice cream, novelties, juice/drinks. Plants: (13): Arizona: Tempe (milk, juice/drinks), Phoenix (ice cream, novelties, frozen dessert mixes); California: City of Commerce/Los Angeles (milk, cultured, cultured drinks, juice/drinks), San Leandro (milk, juice/drinks); Colorado: Denver (milk, cultured, juice/drinks); Oregon: Clackamas (milk, cultured, juice/drinks); Washington: Bellevue-2 plants (1-milk, water, cultured; 2-ice cream, novelties); Alberta: Edmonton-2 plants (both milk, cultured, ice cream); British Columbia: Vancouver (milk); Manitoba: Winnipeg-2 plants (both milk, ice cream, cheese). 30. Fonterra North America Rosemont, IL Giovanna Vita, President Fonterra. New Zealand 7/31/2011 \$1,128 \$1.087 Brands: Mainland, Anchor. Products: Cheese, milk proteins, cheese ingredients, probiotics, organics. Plants: (9): lowa: Allerton (whey powder); Minnesota: Dalbo (hard Italian cheeses); Missouri: El Dorado Springs (whey powders); Pennsylvania: Hummelstown (flavor systems); South Dakota: Pollock (hard Italian cheeses); Wisconsin: Bruce (whey powder dry/blend facility); Chili (grated Italian cheeses), Greenwood (grated Italian cheeses). 12/31/2011 \$1,046 31. Wells Enterprises Inc. Le Mars, IA Michael C. Wells, President/CEO \$1.005 Brands: Blue Bunny, 2nd Street Creamery, Weight Watchers Frozen Novelties (licensed). Products: Ice cream, novelties, frozen desserts. Plants: (3): Iowa, Le Mars, 2 (packaged ice cream, frozen novelties and frozen desserts); Utah, St. George, (packaged ice cream). 32. Sargento Foods Inc. Plymouth, WI Louis P. Gentine, Chairman/CEO 12/31/2011 \$1,000 \$975 Brands: Sargento, Products: Shredded, sliced and snack natural cheeses, portion-pack shredded and grated cheeses, cheese dip snacks, IQF battered breaded appetizers, IQF sauces, refrigerated and shelf-stable sauces in cups and pouches. Plants: (6): Wisconsin, Plymouth (distribution center, shredded natural cheeses, sliced natural cheeses, snack natural cheeses), Kiel (IQF battered, breaded appetizers, sliced natural cheeses, shredded natural cheeses, cheese dip snacks), Elkhart Lake (technical center offices), Hilbert (refrigerated and shelf-stable sauces, processed cheeses); Washington, Bellingham (IQF sauces); South Dakota, North Sioux City (IQF sauces). 33. Agri-Mark Inc. Methuen, MA Richard Stammer 12/31/2011 \$900 \$800

Brands: Cabot, McCadamAgri-Mark. Products: Cheese, butter, milk, cultured, non-fat powder, whey. Plants: (4): Massachusetts: West Springfield (butter, cream, condensed products, NFDM); New

York: Chateaugay (Cheddar, muenster, specialty cheese); Vermont: Cabot (Cheddar, cultured), Middlebury (Cheddar, whey protein).

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oe to type. C=cooperative, Fi=Frivately-field compo	LOCATION	DAIRY EXECUTIVE	TYPE	PARENT COMPANY, LOCATION	FY END	SALES '11	SALE:
33. Davisco	LeSueur, MN	Jon Davis, CEO	Pr	TARENT COMPANY, LOCATION	12/31/2011	\$900	\$900
Brands: None. Products: Cheese, whey (1-Cheddar, Italian cheeses, lactose, WPI, WF	powders, custom ingredi	ents. Plants: (5): Idaho: Jerome (mozzarel			PC, DPW, SDW); Minr		
35. Publix Super Markets	Lakeland, FL	Mike Smith, VP Manufacturing	Pr		12/31/2011	\$879*	\$573
Brands: Publix, MorningSong. Products: beverage, ice), Lakeland (milk, juice/drinks/						lrinks, water	,carbonat
36. United Dairymen of Arizona	Tempe, AZ	Keith Murfield, CEO	С		9/30/2011	\$826	\$613
Brands: Arizona Farms, Seal of Arizona. Pr	oducts: Milk, powders,	milk proteins, butter, condensed products, cr	eam, lactose	. Plant: Arizona: Tempe (milk, powder, pr	oteins, butter, conder	ised, cream,	lactose)
37. ConAgra Foods Inc.	Omaha, NE	Andre J. Hawaux, President, Consumer Foods	Pu		5/31/2011	\$775*	\$771
Brands: Reddi-wip, Blue Bonnet, Fleischma (aseptic pudding); Michigan: Holland (Reddi-				d spreads, pudding. Plants: (4): Indiana:	Indianapolis (table sp	oreads); low	a: Water
38. J&J Snackfood Revenues shown for frozen beverages only	Pennsauken, NJ	Gerald B. Shreiber, President/CEO	Pu		9/24/2011	\$744	\$697
Brands: Icee, Slush Puppie, Luigi's, Mama Tish' Pensacola; Georgia: Atlanta; Missour: Moscow M							alk; Flori
39. Upstate Niagara Cooperative	Buffalo, NY	Lawrence C. Webster, CEO	С		12/31/2011	\$723	\$620
Brands: Upstate Farms, Bison, Intense Mill (fluid dairy, juice, ice cream mix), Rochester (: New York: Batavia (milk-based beverage	s, powders, butter, ev	aporated mi	ilk), Buff
40. Organic Valley/CROPP Coop	La Farge, WI	George Siemon, CEO	С		12/31/2011	\$715	\$620
Brands: Organic Valley, Organic Prairie (me butters, ghee, skim reload); LaFarge (organic				powders, juice, soy beverages, eggs, meat.	Plants: (2): Wiscon	nsin: Chasebo	urg (orgo
41. Chobani	New Berlin, NY	Kyle O'Brien, EVP Sales	Pr	Agro-Farma	12/31/2011	\$626*	\$278
Brands: Chobani Greek Yogurt, Chobani	Champions, Gippsland	Dairy. Products: Greek yogurt. Plants:	(2): New \	ork, New Berlin; Australia, Dandenong S	South.		
42. Foster Dairy Farms	Modesto, CA	Frank Otis, President/CEO	Pr		12/31/2011	\$600	\$425
Brands: Crystal, Humboldt Creamery, VitaF milk powders, ice cream), Modesto (milk, cu					alifornia: Fortuna- Hu	mboldt Crea	mery (flu
43. Maryland & Virginia Milk Producers Cooperative Assn.	Reston, VA	Jay Bryant, CEO & Treasurer	C		12/31/2011	\$575	\$544
Brands: Maola, Marva Maid. Product North Carolina: New Bern (milk, juice, wa					iurel (cream, condei	nsed, powd	er, butte
44. H.E. Butt Grocery Co.	San Antonio, TX	Ken Jorgensen, director of dairy operations	Pr		10/31/2011	\$500*	\$499
Brands: H-E-B, Hill Country Fare. Products	s: Milk, ice cream, culture	d. Plants: (3): Texas: Houston (milk, drinks	, water), Sa	n Antonio-2 plants (both milk, beverages, cu	ltured, ice cream, nov	elties, frozer	dessert
15. Tillamook Cnty. Creamery Assn.	Tillamook, OR	Mark Wustenberg, Interim CEO	С		12/31/2011	\$477	\$423
Brands: Tillamook, Bandon. Products and Kosher; Monterey Jack, Colby, Colby J Reserve Extra Sharp, Vintage White Medi Cheddar, Monterey Jack, Colby, Colby Jack	ack, Pepper Jack; ice c um, Vintage White Extr	ream, whey, concentrated whey, WPC 34 a Sharp, smoked, reduced fat and Koshe	. Plants: (2): Oregon, Tillamook (Cheese: Chedda	r varieties include: n	nedium, sho	ırp, Spe
45. First District Association	Litchfield, MN	Clinton Fall, President	C		9/30/2011	\$477	\$391
	1	centrate, lactose. Plant: Minnesota: Litc	16117 11	l week			

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In Millions Code to Type: C=Cooperative; Pr=Privately-held company; Pu=Publicly-traded company, S=Subsidiary; An asterisk on a sales figure denotes a Dairy Foods estimate COMPANY LOCATION **DAIRY EXECUTIVE** TYPE **PARENT COMPANY, LOCATION** 10 47. Stremicks Heritage Foods Santa Ana, CA Louis J. Stremick, President/CEO Pr 12/31/2011 \$400 \$400 Brands: Stremicks Heritage, 8th Continent, Kern's Nectar & Teas. Co-pack NesQuik, Coffee-Mate. Products: Milk, yogurt-based beverages, non-dairy creamers, juice/drinks, rice/soy drinks. Plants: (5): California: Riverside (coffee creamers, juices), Santa Ana (UHT milk); Missouri: Joplin (yogurt-based beverages, milk, other beverages, coffee creamers, soups); Utah: Cedar City (rice & soy drinks, creamers, juices): Mexico: Mexicali B.C(nectars, clam and tomato juice). 9/30/2011 \$397 \$333 48. Swiss Valley Farms Davenport, IA Donald A. Boelens, CEO Brands: Swiss Valley Farms, Mindoro Blue, Mindoro Gorg, AmaBlu, AmaGorg, St. Pete's Select, Fini, St. Mary's, Verdant, Jeffs' Select, Blues & Brews. Products: Swiss cheeses, cream cheese, neufchatel, blue cheese, Gorgonzola, cold-blended club cheeses, process cheeses, enzyme-modified cheeses, whey. Plants: (6): lowa, Luana (Swiss cheese, cream cheese, Neufchatel, whey), St. Olaf (cut and wrap operation); Minnesota: Spring Valley, part of Rochester Cheese, a subsidiary of Swiss Valley Farms (cold-blended club cheeses, process cheeses, enzyme-modified cheeses), Faribault, part of Caves of Faribault, a subsidiary of Swiss Valley Farms (blue cheese, Gorgonzola cheese, cave-aging of Cheddar and Gouda); Wisconsin: Mindoro (blue cheese, Gorgonzola cheese), Shullsburg, (baby Swiss, Swiss varieties). 49. Mars Ice Cream Burr Ridge, IL Craig Hall, general manager Mars Chocolate N.A. 12/31/2011 \$375* \$372* Brands: 3 Musketeers, Dove Ice Cream, Dovebar Ice Cream, M&M's Chocolate Candies, Milky Way, Skittles, Snickers, Starburst, Twix, Ice cream novelties. Plant: Illinois, Burr Ridge. 50. Bongards' Creameries Inc. Bongards, MN Keith Grove, President/CEO 12/31/2011 \$367 \$341 Brands: Bongards Creameries, Perham Proteins, Perham Valley Cheese. Products: Cheese, processed cheese, cream cheese, whey products. Plants: (3): Minnesoto: Norwood (processed cheese, cream cheese), Perham (natural cheese, whey fractions); Tennessee: Humboldt (processed cheese). Brenham, TX 12/31/2011 \$354* 51. Blue Bell Creameries Paul Kruse, President/CEO \$366 Brands: Blue Bell. Products: Ice cream, novelties. Plants: (4): Alabama: Sylacauga (ice cream, novelties); Oklahoma: Broken Arrow (ice cream); Texas: Brenham-2 plants (ice cream, novelties). 52. Stonyfield Farm Londonderry, NH Walt Freese, President/CEO 85% owned by Groupe Danone 12/31/2011 \$356 Brands: Stonyfield Farm, YoBaby, YoToddler, YoKids, Oikos, O'Soy, Brown Cow All-Natural. Products: Yogurt, frozen yogurt, yogurt smoothies, ice cream, cultured soy, milk. Plants: (2): California: Antioch (Brown Cow Yogurt); New Hampshire: Londonderry (yogurt, yogurt smoothies, cultured soy). 12/31/2011 \$350* \$350* 53. Grande Cheese Co. Lomira, WI Wayne Matzke, President/CEO Brands: Grande, Piacci. Products: Italian cheeses, whey. Plants: (6): Wisconsin: Brownsville (mozzarella, fresh mozzarella, whey), Fond du Lac (cut and wrap, dice and shred, aging), Friendship (whey), Juda (mozzarella, ricotta), Rubicon (Italian specialty cheeses), Wyocena (mozzarella). 9/30/2011 54. Shamrock Farms Phoenix, AZ Kent McClelland, CEO \$340 \$325* Brands: Shamrock Farms, Rockin' Refuel. Products: Milk, organic milk, whipping cream, sour cream, cottage cheese, creamers, ice cream, novelties. Plants: (1): Arizona: Phoenix (milk, organic milk, whipping cream, sour cream, cottage cheese, creamers, ice cream, novelties). 55. Bel Brands USA Chicago, IL Lance Chambers, President/CEO Fromageries Bel SA, Paris 12/31/2011 \$336 \$275* Brands: The Laughing Cow, Kaukauna, WisPride, Mini BabyBel, Price's, Boursin, Merkts, Owl's Nest, private label. Products: Cheese, cheese spreads. Plants: (2): Kentucky: Leitchfield (cheese, cheese products); Wisconsin: Little Chute (cheese, cheese products). 9/30/2011 \$335 \$270 56. Michigan Milk Producers Association Novi, MI Clayton Galarneau, General Manager Brands: MMPA. Products: Cream, condensed milk products, milk powders, butter. Plants: (2): Michigan: Ovid (cream, condensed milk products, milk powders,butter), Constantine (cream, condensed milk products, milk powders, butter). 57. Gossner Foods Inc. Logan, UT Dolores Gossner Wheeler, President/CEO 9/30/2011 \$312 \$248 Brands: Gossner, Imperial Valley, High Mountain, Hershey, Borden, Moo Mates, private label. Products: Swiss cheese, Muenster, cream, WPC, aseptic milk, broth, formulated products, cream. Plants: (4): Utah: Logan, 2 plants (Swiss cheese, Muenster, cream); (aseptic milk, broth, formulated products, cream); Idaho: Heyburn (Swiss cheese, mini-horns, WPC); California, El Centro (Swiss cheese, Muenster, cream).

58. Friendly Ice Cream LLC

containers, sundae cups, ice cream cakes/rolls/cupcakes).

Wilbraham, MA

John Maguire, CEO

Brands: Friendly Ice Cream. Products: Ice cream pre-pack containers, sundae cups, ice cream rolls, ice cream cakes, ice cream cupcakes, ice cream pizza. Plant: Massachusetts: Wilbraham (pre-pack

www.dairvfoods.com

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COMPANY	LOCATION	DAIRY EXECUTIVE	TYPE	PARENT COMPANY, LOCATION	FY END	SALES '11	SALE:
59. Byrne Dairy	Syracuse, NY	Carl Byrne, CEO	Pr		12/31/2011	\$277	Not List
		milks and creams, eggnog, ice cream, butter k); Syracuse (ESL milk, single-serve products			a, lemonade. Plant s	s: (3): Nev	ı York: E
60. Brewster Dairy Inc.	Brewster, OH	Fritz Leeman, CEO	Pr		12/31/2011	\$250	\$250
Brands: Private label. Products: Che	ese. Plants: (3): Idaho	: Rupert (swiss cheese, skim milk cheese);	Illinois: Sto	ockton (swiss cheese); Ohio: Brewster (swiss cheese).		
61. Producers Dairy Foods Inc.	Fresno, CA	Richard Shehadey, President	Pr		9/30/2011	\$220	\$185
Brands: Producers Dairy. Products: A	Milk, ice cream, cultured	, drinks. Plant: California: Fresno (milk, ice	cream, cu	ltured, drinks).			
62. F&A Dairy Products	Fairacres, NM	Jeff Terranova, President	Pr		9/30/2011	\$203	\$168
Brands: F&A, private label. Product: provolone, whey products).	s: Cheese. Plants: (2)	New Mexico: Las Cruces (mozzarella, mu	enster, asc	dero, provolone, dried cheeses, whey p	roducts); Wisconsin:	: Dresser (r	nozzare
63. United Dairy Inc.	Martin's Ferry, OH	Joseph L. Carson, President	Pr		12/31/2011	\$194*	\$194
Brands: United. Products: Milk, cultured, id	ce cream, novelties, juice/di	rinks. Plants: (3): Ohio: Martins Ferry (milk, drin	ks); Pennsyl	vania: Uniontown (milk, drinks, ice cream); We	est Virginia: Charleston (milk, drinks)	
64. Fieldbrook Foods Corp.	Dunkirk, NY	Kenneth Johnson, President/CEO	Pr		12/31/2011	\$183	\$141
Brands: Private label. Products: Ice	cream, novelties. Plant :	s: (2): New York: Dunkirk (ice cream, nove	lties); New	Jersey: Lakewood (ice cream, novelties).		
65. Emmi Roth USA	Monroe, WI	Steve Millard, President/CEO	Pu	Emmi, Switzerland	12/31/2011	\$175	\$120
		/an Gogh, Ostenborg, Kronenost, co-packing. P plus multiple production partner plants (cheese				, Penn Yan (beverag
66. Sartori Foods Co.	Plymouth, WI	James Sartori, Chairman/CEO	Pr		6/30/2011	\$175	\$162
Brands: Sartori. Products: Cheese, s hard cheeses), Linden (blue vein cheese)		(4): Colorado: Boulder (dips, pestos, sprea neeses, Italian cheeses, whey).	ds, hummi	us, tapenades); Idaho: Blackfoot (Italian	hard cheeses); Wis	consin: Ant	igo (Ita
67. Smith Dairy Products Co.	Orrville, OH	Steve Schmid, President	Pr		9/30/2011	\$170*	\$170
Brands: Smith's, Ruggles, Festival, W (milk, organic milk, soft-serve mix, Ut cream mix).	Vhale of a Pail, Class A HT fluid products); Mis	ct, YoMazing. Products: Milk, organic i souri: Pacific Valley (UHT ice cream & sc	milk, ice co oft serve n	ream, cultured, juice/drinks, ice crean nix); Ohio: Orrville (milk, organic milk	n mix. Plants: (3) x, ice cream, culture): Indiana: ed, juices/	Richmo drinks,
68. Anderson Erickson Dairy Co.	Des Moines, IA	Miriam Erickson Brown, President/CEO	Pr		12/31/2011	\$162	\$155
Brands: Anderson Erickson, private labo	el. Products: Milk, cu	ltured (cottage cheese, dip, sour cream and	yogurt), id	ce cream mixes and juices. Plant: lowa,	Des Moines.		
69. Johanna Foods Inc.	Flemington, NJ	Robert Facchina, President/CEO	Pr		12/31/2011	\$154*	\$141
Brands: La Yogurt, Tree Ripe, Ssips, Sa Washington: Spokane.	bor Latino, Earth Wise,	Citrus Sunshine, Washington Natural. Proc	lucts: Yo	gurt, juices, aseptic juices, teas and drin	ks. Plants: 2): Ne	w Jersey: F	:lemingt
59. Ellsworth Cooperative Creamery	Ellsworth WI	Paul Bauer CEO/ GM	C		12/31/2011	\$154	\$123
Brands: Ellsworth Cooperative Creamer	y, Blaser's. Products:	Cheese, whey powders. Plants: (2): Com:	stock, (arti	san cheeses), Ellsworth.			
71. Clover Farms Dairy Co.	Reading, PA	Richard L. Hartman, President	Pr		12/31/2011	\$152	\$130
Brands: Clover Farms, private label. Pr	roducts: Milk, juices/	drinks. Plant: Pennsylvania: Reading (milk,	juices/drii	nks).			
72. BelGioioso Cheese Inc.	Green Bay, WI	Errico Auricchio, President	Pr		12/31/2011	\$150*	\$14

Brands: BelGioioso, F. Cappiello Dairy. **Products:** Specialty cheeses. **Plants:** (7): Wisconsin: Chase (Italian cheeses), Freedom (fresh mozzarella, Fontina), Glenmore (fresh mozzarella, provolne, mascarpone, ricotta), Langes Corner (gorgonzola, specialties), Ledgeview (converting, packaging), Pulaski (mozzarella curd, specialties); New York: Schenectady (Italian specialty cheeses).

dairy dairy

ode to Type: C=Cooperative; Pr=Privately-held comp	anv: Pu=Publiclv-traded comp	anv: S=Subsidiarv: An asterisk on a sales figure d	enotes a <i>Dair</i> v	/ Foods estimate.		In Mi	illions
COMPANY	LOCATION	DAIRY EXECUTIVE	ТҮРЕ	PARENT COMPANY, LOCATION	FY END	SALES '11	SALES '10
73. Guida's Milk	New Britain, CT	Alexander S. Guida III, Chairman	Pr		12/31/2011	\$140	\$124
Brands: Guida's, private label. Product	s: Milk, organic milk, ic	e cream mix, juices, drinks, water. Plant	: Connecticu	ut: New Britain (milk, organic milk, ice cre	am mix, juices, drir	nks, water).	
73. Kozy Shack Enterprises	Hicksville, NY	Robert Striano, President/CEO	Pr		12/31/2011	\$140*	\$110*
Brands: Kozy Shack, Simplywell, La Trac Turlock (refrigerated puddings, gel snacks,					flan, gel snacks. P	lants: (3):	California
75. Century Foods International	Sparta, WI	Tom Miskowski, President	S	Hormel Foods	12/31/2011	\$135*	\$131*
Brands: CenPrem. Products: Cheese, ready-to-drink and powder drinks).	whey products, dry dair	y ingredients, ready-to-drink and powder o	drinks. Plan	ts: (4): Wisconsin: Sparta-4 plants (chee	se, whey products,	dry dairy ir	ngredients,
75. Instantwhip Foods Inc.	Columbus, OH	Frederick Smith, President	Pr		12/31/2011	\$135*	\$135
Brands: Instantwhip, YAMI Yogurt, Ambr Plants: (5): Arizona: Phoenix; Illinois: Ch					our cream milk, ice	cream mixe	es, custards.
77. Ingles Markets	Asheville, NC	L. Keith Collins, President, Milkco Inc.	Pr		9/24/2011	\$131	\$116
Brands: Private label. Products: Milk, flo	ovored milk, drinks, ice cre	am mix, water, orange juice. Plant: North	Carolina: Ash	neville (milk, flavored milk, drinks, ice cream	mix, water, orange i	uice).	
77. The Yofarm Co.	Naugatuck, CT	Todd Siwak, President/CEO	S	Healthy Food Holdings	12/31/2011	\$131	\$96
Brands: YoCrunch Yogurt. Products: Y	oCrunch Core, YoCrunch	Greek, YoCrunch 100 Calorie, YoCrunch	Fruit Parfait	. Plant: Connecticut: Naugatuck (YoCrunc	h yogurt).		
79. Braum's Inc.	Oklahoma City, OK	Drew Braum, President/CEO	Pr		12/31/2011	\$125*	\$108*
Brands: Braum's. Products: Milk, ice cre	am, novelties, cottage che	eese, yogurt, sour cream, orange juice, fruit dr	inks, apple ju	vice. Plant: Oklahoma: Tuttle (milk, ice crean	n, novelties, cultured)).	
79. Cloverland Farms Dairy	Baltimore, MD	James Cella, General Manager	Pr		12/31/2011	\$125	\$125
Brands: Cloverland. Products: Milk, bev	verages, water, ice cream.	Plant: Maryland, Baltimore, (milk, beverag	es, water, ice	cream).			
81. Joseph Gallo Farms	Atwater, CA	Michael D. Gallo, CEO	Pr		12/31/2011	\$122	\$85
Brands: Joseph Farms. Products: Che	ese, whey products. Pla	nt: California: Atwater (cheese, whey pro	oducts).				
82. Berner Foods Inc.	Dakota, IL	Stephen Kneubuehl, President/CEO	Pr		9/30/2011	\$110	\$105
Brands: Private label/store brands. Pro process cheeses, cheese spreads, snack di				fee beverages, energy beverages. Plants	: (3): Illinois: Dak	ota (Naturc	ıl cheeses,
83. Plainview Milk Products	Plainview, MN	Dallas Moe, GM	C		9/30/2011	\$108	\$94
Brands: Plainview. Products: Milk, cre	eam, butter, powders. P l	lant: Minnesota: Plainview (milk, conden	sed skim m	ilk, butter, NFDM, sweet cream buttermilk	powder, WMP).		
84. Oakhurst Dairy	Portland, ME	John H. Bennett, Thomas A. Brigham, co-Presidents	Pr		12/31/2011	\$100	\$106
Brands: Oakhurst, Smiley's. Products	: Milk, cream, cultured,	juice/drinks, private label. Plant: Maine,	Portland (n	nilk, cream, cultured, juice/drinks).			
84. Hershey Creamery Co.	Harrisburg, PA	George Hugh Holder, President	Pu		12/31/2011	\$100	\$95
Brands: Hershey's Ice Cream. Product	s: Ice cream, novelties.	Plant: Pennsylvania: Harrisburg (ice crea	ım, noveltie	s).			
84. Meijer (formerly Bareman Dairy Inc.)	Holland, MI	Rick Keyes, EVP Supply Chain and Manufacturing	Pr		9/30/2011	\$100*	\$99*
Brands: Purple Cow. Products: Milk, i	ice cream, novelties, cult	tured, juices, drinks. Plant: Michigan: Hol	land (milk,	ice cream, novelties, cultured, juices, drin	ks).		

In Millions Code to Type: C=Cooperative; Pr=Privately-held company; Pu=Publicly-traded company; S=Subsidiary; An asterisk on a sales figure denotes a Dairy Foods estimate SALES '11 SALES '10 **COMPANY** LOCATION **DAIRY EXECUTIVE TYPE PARENT COMPANY, LOCATION** 87. Plains Dairy Amarillo, TX **Dub Garlington, President** S Affiliated Foods of Amarillo 9/30/2011 \$98 \$82 Brands: Plains, private labels, Culligan water, Tampico (punch), Red Diamond (tea). Products: Milk, water, juice/drinks, tea. Plant: Texas: Amarillo (milk, water, juice/drinks, tea). Pittsburgh, PA 3/31/2012 \$100 88. Schneider's Dairy Inc. William D. Schneider, President Brands: Schneider-Valley Farms, Schneider-Mong's. Products: Fluid milk, flavored milks, buttermilks, sour cream, chip dips, cottage cheeses, bulk yogurt, 100% juices/fruit drinksiced teas; fresh creams, ice cream mixes. Plants: (2): Pittsburgh (fluid milk, flavored milks, buttermilks, sour cream, srcr chip dips, cottage cheeses, bulk yogurt, 100% juices/fruit drinks/iced teas; schneider-valley farms dairy - fluid milk, flavored milks, fresh creams, ice cream mixes, 100% juices/fruit drinks/iced teas). 89. BGC Manufacturina Tyler, TX Mike Giles, VP Manufacturing **Brookshire Grocery** 12/31/2011 \$94 \$75 Brands: Food Club, Value Time (Topco brands), Supreme Blend, Full Circle, Dairy Pride, Goldenbrook Farms. Products: Milk, cultured, ice cream/frozen desserts, drinks/water. Plants: (4): Texas: Tyler-4 plants (1-milk, 2-cultured, 3-ice cream/frozen desserts, 4-drinks/water). 90. Wawa Inc. Wawa, PA Craig Faragalli, Director of 12/31/2011 \$90* \$90* Wawa Beverage Co. Brands: Wawa. Products: Fluid milk, flavored milks, cream, ice cream mix, 100% juices, fruit drinks, teas. Plant: Pennsylvania: Wawa. Not Listed 12/31/2012 \$85 91. Rich Products Corp. New Britain, CT William G. Gisel Jr., President/CEO Brands: Carvel, M&M's, Snickers, Oreo. Products: Ice cream cakes, ice cream rolls. Plant: Connecticut, New Britain. 12/31/2011 \$80 \$80* 92. United Dairy Farmers Inc Cincinnati, OH A. Bradford Lindner, CEO Brands: United Dairy Farmers, Homemade Brand, Micro Shake. Products: Milk, ice cream, novelties, cultured. Plant: Ohio: Cincinnati (milk, ice cream, novelties, cultured). 93. Perry's Ice Cream Co. Akron, NY Robert Denning, President/CEO; Pr12/31/2011 \$79 \$77 Brian Perry, Exec. VP and Vice Chairman Brands: Perry's, private label, co-packing. Products: Packaged ice cream, stick novelties, sandwiches. Plant: New York, Akron. 94. Lifeway Foods Morton Grove, IL Julie Smolyansky President/CEO Pu 12/31/2011 \$70 \$64 Brands: Lifeway, Helios, First Juice, Fresh Made. Products: Kefir, Frozen Kefir, Organic Juice. Plant: Morton Grove, IL. 94. Franklin Foods Inc. Enosburg Falls, VT Jon Gutknecht President/CEO 12/31/2011 \$70 \$55 Brands: Hahn's, Lombardi's, Green Mountain Farms, All Season's Kitchen, Vermont Gourmet. Products: cultured cream cheese, cream cheese, mascarpone, bakers cheese, direct-set cream cheese, yogurt cream cheese, organic cream cheese, flavored cream cheese dips and spreads, Baking Cheeze Blend, imitation cream cheese, Greek yogurt cream cheese. Plant: Vermont: Ensoburg Falls. North Aurora, IL 12/31/2011 \$69* 96. Oberweis Dairy Inc. Joe Oberweis, President \$69* Brands: Oberweis. Products: Milk, ice cream, heavy cream, half & half, fruit punch, lemonade, and iced tea. Plant: Illinois: North Aurora (Milk, ice cream, heavy cream, half & half, fruit punch, lemonade, and iced tea). 12/31/2011 \$63 \$55 97. Oregon Ice Cream Co. Vancouver, WA Tom Gleason, CEO Brands: Julie's Organic, Alden's Organic, Cascade Glacier, private label. Products: Ice cream, novelties, yogurt, sorbet, nondairy desserts. Plant: Oregon: Eugene (ice cream, novelties). 98. TCBY Mrs. Fields Famous Brands 1/2/2012 \$62 \$59 Salt Lake City, UT Tim Casey, CEO Brands: TCBY Frozen Yogurt. Products: Frozen yogurt. Plants: co-packed by Scott Brother's Dairy, Chino, CA, Rich Products Corp./Jon Donaire, Santa Fe Springs, CA. 99. Kwik Trip 12/31/2011 \$60 Not Listed Lacrosse, WI Jon Laschenski, Pr **Dairy Operations Director** Brands: Nature's Touch, Tature's Touch Tea Co. Products: Milk, ice cream, eggnog, nondairy coffee creamer, orange juice, iced tea, lemonade, flavored water. Plants: (2) Wisconsin: Lacrosse. 100. Thiel Cheese & Ingredients Hilbert, WI Gary Kerrigan, President/CEO Irish Dairy Board, Ireland 12/31/2011 \$55 \$47

Brands: None. Products: Bulk processed cheese, cheese-based ingredients. Plant: Wisconsin: Hilbert (processed cheese, cheese-based ingredients).