

## **Key Codes on the Table**

C=Cooperative Pu=Public company Pr=Private company P=Parent company S=Subsidiary T= Tie in rank

## More on Methodology

While sales figures represent the most recently completed fiscal year, company descriptions, facilities descriptions and personnel reflect recent changed where possible. Some entries will include an explanation of recent changes.

## Where did they go?

Two companies previously listed were acquired by larger firms since last year. Turner Holdings LLC, became part of No. 17 Prairie Farms. Giant Foods, (or at least one of its two manufacturing facilities), became part of the Maryland and Va. Milk Cooperative. In addition, the Yofarm Co. became part of the newly formed Breyers Yogurt Co. O-At-Ka Milk is now a division of the merged Upstate Niagara Cooperative taking the place of Upstate Farms. CoolBrands International has been reorganized and has divested most of its manufacturing capabilities. Joining the Dairy 100 for the first time are Cloverland Farms Dairy, Humboldt Creamery, Sartori Foods and Schroeder Milk Co. More recently Cass Clay was acquired by Associated Milk Producers Inc., and Crystal Cream and Butter Co., by HP Hood. Those changes will appear in next year's listing.

Organic Valley/CROPP

## U.S. & Canadian Index (No. in parentheses is last year's rank)

A	
Agri-Mark Inc.	29 (28)
Agropur Cooperative	9 (10)
Alto Dairy Cooperative	
Anderson Erickson Dairy Co	71 (71)
Associated Milk Producers Inc	22 (20)
В	
Bareman Dairy Inc	
bel Brands U.S.A	
Ben & Jerry's Homemade Inc	54 (53)
BGC Manufacturing (formerly SouthWest)	95 (94)
Blue Bell Creameries LP	47 (48)
Bongards Creameries Inc	
Bongrain N.A	30 (30)
Braum's Ice Cream Co	85 (84)
Breyer's Yogurt Co. (Formerly Yo Farm)	
Brewster Dairy Inc.	83 (82)
С	
California Dairies Inc	, ,
Carvel Corp.	
Cass-Clay Creamery Inc	
Century Foods International	٠,
Clover Farms Dairy Co	
Cloverland Farms Dairy	
ConAgra Foods Inc.	
Crystal Cream and Butter Co	66 (66)
D	0 (0)
Dairy Farmers of America	
Dannon Co. Inc.	( ) ( )
Darigold	, ,
Davisco Foods Int'l Inc.	. ,
Dean Foods Co.	
Dietrich's Milk Products Inc.	
Dreyer's Grand Ice Cream	11 (12)
'	00 (00)
F&A Dairy Products	
Farmland Dairies LLC	
First District Assn	
Fonterra USA	
Foremost Farms USA	
I UIGIIIUSE FAIIIIS USA	20 (13)

Foster Farms Dairy	48	(49)
Friendly Ice Cream Corp		
G		
Glanbia Foods Inc	32	(31)
Good Humor-Breyers		
Gossner Foods Inc		
Grassland Dairy Products Inc		
Great Lakes Cheese Co		
Guida's Milk and Ice Cream		
Н		. ,
Heartland Dairy (formerly Santee)	57	(57)
HEB Dairy Div		
Hershey Creamery Co		
Hiland Dairy		
Hilmar Cheese Co		
HP Hood LLC		
Humboldt Creamery		
I		()
Instantwhip Foods Inc.	68	(64)
J		()
Johanna Foods Inc	72	(72)
Joseph Gallo Farms		
K		()
Kraft Foods North America Inc		(2)
Kroger Co. Dairy Operations		
I		· (0)
Lactalis America Group	31	(29)
Land O'Lakes Inc		
Leprino Foods Co		7 (Q)
M		(0)
Maryland and Virginia Milk	40	(39)
Master Foods Inc		
Michigan Milk Producers Assn		
Milkco Inc		
N	10	(10)
National Dairy Holdings LP	16	(16)
Neilson Dairy Ltd.	42	(42)
∩	72	(12)
Oakhurst Dairy	80	(87)
O-At-Ka Milk Products(now part of Upstate N		
Oberweis Dairy1		
oborwolo bally	00	(00)

Organic Valley/CROPP	52 (59)
Р	
Parmalat Canada	13 (13)
Perry's Ice Cream	٠,
Plains Dairy Products	
Plainview Milk Products	
Prairie Farms Dairy Inc	
Producers Dairy Foods	
Publix Supermarkets	34 (33)
R	E0 (E0)
Roberts Dairy	53 (52)
S	
Safeway Dairy Div	
Saputo Inc	
Sargento Inc.	
Sartori Foods	73 (NL)
Schneider's Dairy	
Schreiber Foods Inc.	
Schroeder Milk Co.	
Shamrock Farms	
Smith Dairy Products Co.	
SouthWest Dairy	
Stonyfield Farm, Inc.	
Stremicks Heritage Foods	
Super Store Industries	41 (30)
Supervalu Fluid Dairy Inc.	00 (05)
(formerly Richfood Dairy).	
Swiss Valley Farms Co.	44 (44)
T	
TCBY Systems LLC	
Tillamook County Creamery	46 (47)
U	
United Dairy Farmers Inc	88 (88)
United Dairy Inc	61 (62)
Upstate Niagara Cooperative	
(formerly Upstate Farms)	38 (60)
W	()
Wawa Dairies	93 (92)
Wells' Dairy Inc	. ,
Wilcox Dairy Farms LLC	76 (65)
Winn-Dixie Dairy Products	
WITH-DIXIE Daily ProductsY	30 (36)
	10 (10)
Yoplait-Colombo	18 (18)

52 (59)



COMPANY	LOCATION	DAIRY EXECUTIVE	ТҮРЕ	PARENT CO./SUBSIDIARIES	FY END	SALES '06	SALES '05			
1. Dean Foods Co.	Dallas, TX	Gregg Engles, Chairman/CEO	Pu	S-Dean Dairy Group, WhiteWave Food	s 12/31/06	10,099	10,175			
Brands: Alta Dena, Arctic Splash, Barbers, Barber's, Berkeley Farms, Borden (licensed), Broughton, Brown Cow, Brown's Dairy, Bud's Ice Cream, Chug, Country Churn, Country Churn, Country Fresh, Country Love, Creamland, Dairy Fresh, Dean's, Dipzz, Foremost (licensed), Fieldcrest, Garelick Farms, Gandy's, Hershey's (licensed), Horizon Organic, Hygeia, International Delight, Kohler, Land O'Lakes (licensed), Land-O-Sun, Lehigh Valley, Louis Trauth, Maplehurst, Mayfield, McArthur, Meadowbrook, Meadow Gold, Melody Farms, Mile High, Mountain High, Nature's Pride, Oak Farms, Over the Moon, PET (licensed), Price's, Purity, Reiter, Robinson, Saunders, Sealtest (licensed), Stoches, Swiss, Swiss Premium, To Lee, Tuscan, Turle Tracks, Verifine, Viva, Wengert's, White Wave, Plants (105): (by state): Alabama: Barber Dairy, Birmingham; Mayfield Dairy Farms, Birmingham; Morningstar, Decatur; California: Dean Foods, Buena Park; City of Industry; Morningstar, But Dena Dairy, City of Industry; Fullerton Cultured Specialties, Fullerton; Berkeley Farms, Hoyward; Swiss Dairy, Riverside; Tulare Cultured Specialties, Fullerton; Berkeley Farms, Hoyward; Swiss Dairy, Riverside; Tulare Cultured Specialties, Fullerton; Berkeley Farms, Hoyward; Swiss Dairy, Riverside; Tulare Cultured Specialties, Fullers, Marthur Dairy, Miami; To Lee, Orange City; To Lee, Orlando; Morningstar, Jacksonville; Georgia: Land-O-Sun, Baxley; Mayfield Dairy Farms, Braselton; Hawaii: Meadow Gold Dairy, Hilo; Meadow Gold Dairy, Honolulu; Idaho: Meadow Gold Dairy, Morningstar, Neworth Parker, Verley Dairy, Mercher Illinois Milk (Dean's Brand) Chemung; Northern Illinois Milk, Huntley; PET Dairy, O'Fallon, Northern Illinois Milk, Rockford; Indiana: Brown's Velvet Dairy, New Orleans); Foremost Dairy, Shreveport; Maryland: Morningstar Chockester; Kentucky: Dean Milk, Louisville; Morningstar, Murrary, Trauth Dairy, Newport; Louisiana: Brown's Velvet Dairy, New Orleans); Foremost Dairy, Shreveport; Maryland: Morningstar Foods, Frederick; Massachusetts: Garelick Farms, Frank										
2. Kraft Foods North America Inc.	Northfield, IL	Irene Rosenfeld CEO; Kevin Ponticelli, group v.p. & pres. U.S. cheese sector	Pu/S	P-Altria Group Inc.	12/31/06	4,325*	4,400			
(cheddar). California.: Tulare (parmesar New Ulm (processed cheese, snacks). A	ı, cheddar), Visalia (sou Aissouri: Springfield (cre se, sour cream,). Penns	ur cream, cottage cheese). Idaho: R eam cheese, natural, processed and	Rupert (cre I shredded	Athenos <b>Products</b> : Cheese, sour cream <b>Plai</b> ram cheese, string cheese). Illinois: Champ I cheese). New York: Campbell (mozzarella d cheese). Wisconsin: Beaver Dam (cream	aign (processed c ı, ricotta, string ch	heese). Min leese), Low	nesota: ville			
3. Saputo Inc.	Saint-leonard ( Quebec ) Canada	Lino Saputo, Jr. Pres./CEO	Pu	Cheese Div., (USA) Cheese Div. (Canada), Milk Div.	3/31/07	3,765	3,461			
<b>Brands:</b> Saputo, Alexis de Porttneuf, Al d'Arthabaska, Stella, Treasure Cave. <b>Pro</b>	rmstrong, Baxter, Dairyl oducts: Cheese, noveltie	and, De Lucia, Dragone, Du Village es, milk, cultured, dry products <b>Pla</b> r	de Warw nts (41 No	ick, Frigo, Kinsey, La Paulina, Nutrilait, Prir orth America): 18 in Canada, 13 U.S. (3 o	ncesse, Ricream, S verrsees <b>Plants</b> ).	Sir Laurier				
4. Land O'Lakes Inc.	Arden Hills, MN	Steve Dunphy, executive v.p. and COO, Officer, Value-Added and Alan Pierson, executive v.p. and COO, Industrial			12/31/06	3,400	3,901			
<b>Brands</b> : LAND O LAKES, Lake to Lake, A (cheese); Minnesota: Melrose (Cheese, Lake, (aseptic products, joint venture with	, joint venture with DFA	); Oak Center (Dry Cheese); Pine	Island (dr	ed <b>Plants</b> (13): California: Orland (cheese y cheese); Ohio: Kent (butter); Pennsylvan r), Spencer (processed cheese);	), Tulare (2) (che ia: Carlisle (butter	ese, butter, r); Wisconsir	cultured) n: Clear			
5. Schreiber Foods Inc.	Green Bay, WI	Larry Ferguson, Pres./CEO	Pr		9/30/06	3,300*	3000*			
sour cream and specialty cheeses Plants	(18): Tempe, Ariz. (ch Richland Center, Wis. (	neese); Carthage, Clinton (2), Mor (yogurt), Westbend, Wis., (cream (	nett & Moi cheese), V	, Raskas, Ready-cut. <b>Products</b> : Cheese, cre unt Vernon, Mo. (all cheese); Logan & Smi Visconsin Rapids, Wis. (cheese); Gainesville	ithfield, Utah (che	eese); Green	Bay,			
6. HP Hood LLC	Lynnfield, MA	John Kaneb, Chairman, Pres./CEO	Pr/Su	P-Catamount Co.; Subsidiary divisions are Crowley Foods, Kemps LLC	12/31/06	2,300	2,300			
AriZona, Southern Comfort, Stonyfield Fa (cultured); Barre, Vt. (milk); Binghamton Oneida, N.Y. (UHT fluid products); Philac (cultured); Wolcott, (Heluva Good cheese	rm, Pillsbury. <b>Products</b> I, N.Y. (fluid); Bristol, Va lelphia (UHT products); I e and spreads) Winchest	: Milk, ice cream, novelties, cultured I. (Sour cream, yogurt, cottage chee Portland, Maine (milk) Sodus N.Y. ( er, Va. (UHT fluid products). KEMPS	, beverage se, dips);C Heluva Go S: Cedarbu	gio, Rosenberger's, Penn Maid. Licensed bra is <b>Plants</b> (23): HOOD: Agawam, Mass. (mi Concord, N.H.(fluid); Hatfield, Pa. (Rosenber od cheese); Suffield, Conn. (ice cream, nove rg Wis. (fluid) Duluth, Minn. (fluid); Farming ry products). Albany, N.Y. closed in 2007.	lk, juices, drinks); ger's fluid); LaFarç Ilties, frozen desse	Arkport, N.Y geville, N.Y. ( erts); Vernon,	cultured); , N.Y.			



COMPANY	LOCATION	DAIRY EXECUTIVE	TYPE	PARENT CO./SUBSIDIARIES	FY END	SALES '06	SALE:
7. Leprino Foods Co.	Denver, CO	James Leprino, Chairman	Pr		10/30/06	2,200*	2,00
•	Mozzarella, provolone,	pizza cheese, cheese blends, redu	ced fat Moi	nterey Jack, lite mozzarella, whey protein (		,	
				· · · · · · · · · · · · · · · · · · ·	10 /01 /0/	0.170	0.4
3. Dairy Farmers of America	Kansas City , MO	Rick Smith, Pres./CEO	C	Fluid joint ventures not included in sales figures	12/31/06	2,172	2,4
ack, mozzarella, whey, cut & shredded Morgan (balancing facility, condensed n Michigan: Adrian (balancing facility, cre (infant formulas, adult nutrition formula Deverages), New Wilmington (Italian cl	l cheese), Hughson (bo milk); Indiana: Goshen am, condensed produci is); Monett (cheddar, r neeses, whey); Readin e, shredded cheese); To	alancing facility, NFDM, butter), Tu (balancing facility, butter, cream, c ts) Minnesota: Winthrop (dried w reduced mineral whey); Springfield g (balancing facility, NFDM, conder exas: Schulenburg (cheese sauces	rlock (moz ondensed p hey, milkfa (bottled do nsed produc , shelf-stabl	ned & bottled drinks, whey <b>Plants</b> (24): Co zarella, condensed whey), Ventura (bottled products); Louisiana: Franklinton (balancing t, NFDM, butter); Zumbrota (cheeses, whe piry beverages); Pennsylvania: Harleysville cts, cream); Middlebury Center ((balancing le dips and sauces); Sulphur Springs (cultur mouth (process cheeses).	d dairy beverages g facility, NFDM, c y, dried products) (butter); Mechan g facility, NFDM, c	); Colorado: ream, butter ; Missouri: C icsburg (bott condensed pr	Ft. (abool led da oducts
9. Agropur Cooperative	Quebec Canada	Pierre Claprood, CEO	C	Ultima Foods Inc. (joint venture)	11/1/06	2,128	2,01
<b>Brands:</b> Oka, Vaudreuil, UltrA'milk, Sec ethbridge; British Columbia: Chilliwack	; Ontario: Brantford, Br	, Natrel Nutrition 24, Yoplait,* Sou ight Cheese House, Ottawa, Toront	o, Sudbury	ucts: Cheeses, butter, milk, specialty milk, ; Quebec: Amqui, Beauceville, Granby (2), ana) *Yoplait is sold under a distribution a	yogurt <b>Plants</b> (1 Notre Dame du E	9): Alberta:	,
O. Kroger Co. Dairy Operations	Cincinnatti, OH	Geoffrey Covert, pres. manufacturing	S	The Kroger Co.		2,100*	2,10
liverside Creamery, Riverside, Calif.; Sc	outhern Ice Cream Spec	cialties, Marietta, Ga.; Springdale Id		e Cream, Denver; Layton Dairy, Layton, Uta Eincinnati, Ohio; Swan Island Dairy, Portlan			
11. Dreyer's Grand Ice	key Hill Dairy, Conesto Oakland, CA	ga, Pa.; Vandervoort Dairy, Fort Wo T. Gary Rogers, Chairman, CEO		Westover Dairy, Lynchburg, Va.; Wincheste		**	/.
l 1. Dreyer's Grand Ice Cream Holdings Inc. Brands: Dreyer's, Edy's, Häagen-Dazs,	Oakland, CA	T. Gary Rogers, Chairman, CEO	Ри		2/31/06	inchester, Ky	/. 1,7
1. Dreyer's Grand Ice cream Holdings Inc. Brands: Dreyer's, Edy's, Häagen-Dazs, Itah; Laurel, Md.	Oakland, CA Nestlé, Starbucks Prod	T. Gary Rogers, Chairman, CEO	Ри	Westover Dairy, Lynchburg, Va.; Wincheste	2/31/06	inchester, Ky	/. 1,7 nelgrov
11. Dreyer's Grand Ice Cream Holdings Inc. Brands: Dreyer's, Edy's, Häagen-Dazs, Itah; Laurel, Md. 12. Good Humor-Breyers Ice Cream Brands: Breyers, Popsicle, Klondike Md. (novelties); Framingham, Mass	Oakland, CA  Nestlé, Starbucks Prod  Green Bay, WI , Good Humor Prodi	T. Gary Rogers, Chairman, CEO  lucts: Ice cream, novelties Plants (  Eric Walsh, President  ucts: Ice cream, novelties Plant	Pu 7): Bakersf S ts (7): Cle	Westover Dairy, Lynchburg, Va.; Wincheston	12/31/06 Fort Wayne, Ind.; 12/31/06 Ind. (ice cream)	1,900* Houston; Sr 1,700 ; Hagerstov	/. 1,7 nelgrov 170 wn,
11. Dreyer's Grand Ice Cream Holdings Inc. Brands: Dreyer's, Edy's, Häagen-Dazs, Jtah; Laurel, Md. 12. Good Humor-Breyers Ice Cream Brands: Breyers, Popsicle, Klondike	Oakland, CA  Nestlé, Starbucks Prod  Green Bay, WI , Good Humor Prodi	T. Gary Rogers, Chairman, CEO  lucts: Ice cream, novelties Plants (  Eric Walsh, President  ucts: Ice cream, novelties Plant	Pu 7): Bakersf S ts (7): Cle	Westover Dairy, Lynchburg, Va.; Wincheston  field, City of Commerce, and Tulare, Calif.;  P-Unilever Plc  earwater, Fla. (novelties); Huntington,	12/31/06 Fort Wayne, Ind.; 12/31/06 Ind. (ice cream)	1,900* Houston; Sr 1,700 ; Hagerstov	1,7 1,7 nelgrov 170 wn,
11. Dreyer's Grand Ice Cream Holdings Inc. Brands: Dreyer's, Edy's, Häagen-Dazs, Utah; Laurel, Md.  12. Good Humor-Breyers Ice Cream Brands: Breyers, Popsicle, Klondike Md. (novelties); Framingham, Mass desserts and novelties)  13. Parmalat Canada  Brands: Astro, Balderson, Beatrice, Blc cottage cheese, specialty ingredients, m ethbridge (yogurt, sour cream, cottage (9): Belleville (cheese), Brampton (Tor Viagara on the Lake (cultured), Sudbu	Oakland, CA  Nestlé, Starbucks Prod  Green Bay, WI , Good Humor Prod ; (ice cream); Sikest  Toronto, Canada ack Diamond, Lactantia argarine, soy beverage e cheese); Manitoba (3 onto) (milk, cream, mry (fluid milk), Thunde	T. Gary Rogers, Chairman, CEO  lucts: Ice cream, novelties Plants (  Eric Walsh, President  ucts: Ice cream, novelties Plant ton, Mo. (ice cream and noveltie)  Alnashir "Nash" Lakha, Pres./CEO  , Parmalat, Sensational Soy Prode es, milk powders, evaporated prode i): Grunthal (cheese), St. Claude (I ilk shake and ice cream mixes, soy r Bay (milk, cream), Rakely (Toror	Pu 7): Bakerst  \$ sts (7): Clees); Hende \$ Sucts: Milk , ucts, sweete butter milk beverages, to) (culture	Westover Dairy, Lynchburg, Va.; Wincheston, Calif.; F-Unilever Plc Earwater, Fla. (novelties); Huntington, erson, Nev. (ice cream & novelties) Sir	12/31/06 Fort Wayne, Ind.; 12/31/06 Ind. (ice cream) ncoe, Ontario (i 12/31/06 tured products yo Alberta (2): Calg milk, cream, ice ed products, milk d products, milk y products, milk y products, milk y products, milk y	Inchester, Ky 1,900*  Houston; Sr 1,700  ; Hagerstov ce cream, fi 1,700  gourt, sour cary (fluid micream mixes, powders SW) powders); Qu	1,7 170 170 170 170 177 ream, (lk), (c), (onto); Onto
11. Dreyer's Grand Ice Tream Holdings Inc.  Brands: Dreyer's, Edy's, Häagen-Dazs, Jtah; Laurel, Md.  12. Good Humor-Breyers Ice Cream Brands: Breyers, Popsicle, Klondike Md. (novelties); Framingham, Mass lesserts and novelties)  13. Parmalat Canada  Brands: Astro, Balderson, Beatrice, Bla Tottage cheese, specialty ingredients, m ethbridge (yogurt, sour cream, cottage 9): Belleville (cheese), Brampton (Tor liagara on the Lake (cultured), Sudbu (5): Laverlochere (butter, evaporated p products, powders, margarine).	Oakland, CA  Nestlé, Starbucks Prod  Green Bay, WI , Good Humor Prod ; (ice cream); Sikest  Toronto, Canada ack Diamond, Lactantia argarine, soy beverage e cheese); Manitoba (3 onto) (milk, cream, mry (fluid milk), Thunde	T. Gary Rogers, Chairman, CEO  lucts: Ice cream, novelties Plants (  Eric Walsh, President  ucts: Ice cream, novelties Plant ton, Mo. (ice cream and noveltie)  Alnashir "Nash" Lakha, Pres./CEO  , Parmalat, Sensational Soy Prode es, milk powders, evaporated prode i): Grunthal (cheese), St. Claude (I ilk shake and ice cream mixes, soy r Bay (milk, cream), Rakely (Toror	Pu 7): Bakerst  \$ sts (7): Clees); Hende \$ Sucts: Milk , ucts, sweete butter milk beverages, to) (culture	Westover Dairy, Lynchburg, Va.; Winchester field, City of Commerce, and Tulare, Calif.;  P-Unilever Plc tarwater, Fla. (novelties); Huntington, erson, Nev. (ice cream & novelties) Sin  P-Parmalat Finanziaria SpA (Italy)  cream, cheese , butter , cream cheese, cul ened whole condensed milk Plants (18): powders, evaporated products, Winnipeg ( ), Mitchell (butter, cream cheese, evaporate ed), Winchester (butter, cheese, evaporate	12/31/06 Fort Wayne, Ind.; 12/31/06 Ind. (ice cream) ncoe, Ontario (i 12/31/06 tured products yo Alberta (2): Calg milk, cream, ice ed products, milk d products, milk y products, milk y products, milk y products, milk y	Inchester, Ky 1,900*  Houston; Sr 1,700  ; Hagerstov ce cream, fi 1,700  gourt, sour cary (fluid micream mixes, powders SW) powders); Qu	1,7 170 170 170 170 177 ream, (lk), (c), (onto); Onto
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11. Dreyer's Grand Ice Tream Holdings Inc.  Brands: Dreyer's, Edy's, Häagen-Dazs, Itah; Laurel, Md.  12. Good Humor-Breyers Ice Cream Brands: Breyers, Popsicle, Klondike Md. (novelties); Framingham, Mass Idesserts and novelties)  13. Parmalat Canada  Brands: Astro, Balderson, Beatrice, Bla 10. Ottage cheese, specialty ingredients, m 11. ethbridge (yogurt, sour cream, cottage 12. specialty ingredients, m 13. ethbridge (yogurt, sour cream, cottage 13. specialty ingredients, m 14. barigold Inc.  Brands: Darigold Products: Milk, chee 11. ottage Cheese, pagename)  14. Darigold Inc.  Brands: Darigold Products: Milk, chee 11. ottage Cheese Children Cheese 11. ottage Cheese 12. ottage Cheese 13. ottage Cheese 14. ottage Cheese 14. ottage Cheese 15. cheese 16. ottage Cheese 17. ottage 18. ottage 18. ottage 19. o	Oakland, CA  Nestlé, Starbucks Prod  Green Bay, WI , Good Humor Prod ; (ice cream); Sikest  Toronto, Canada ack Diamond, Lactantia argarine, soy beverage e cheese); Manitoba (3 onto) (milk, cream, mry (fluid milk), Thunde roducts, milk powders)  Seattle, WA se, cultured, butter Ple ondensed products). Oi	T. Gary Rogers, Chairman, CEO  lucts: Ice cream, novelties Plants (  Eric Walsh, President  ucts: Ice cream, novelties Plant ton, Mo. (ice cream and noveltie)  Alnashir "Nash" Lakha, Pres./CEO  , Parmalat, Sensational Soy Prodes, milk powders, evaporated prodes): Grunthal (cheese), St. Claude (lilk shake and ice cream mixes, soy r Bay (milk, cream), Rakely (Toror I, Marieville (cheese), Montreal (multiple)  John Underwood, CEO  ants (10): Idaho: Boise (milk, soy regon: Medford (milk), Portland (ultiple)	Pu 7): Bakerst S sts (7): Cle es); Hende S S vcts: Milk , ucts, sweete butter milk beverages, to) (culture ilk, cream C/S r products, Itrapastueri	Westover Dairy, Lynchburg, Va.; Winchester field, City of Commerce, and Tulare, Calif.;  P-Unilever Plc earwater, Fla. (novelties); Huntington, erson, Nev. (ice cream & novelties) Sin  P-Parmalat Finanziaria SpA (Italy)  cream, cheese, butter, cream cheese, cul ened whole condensed milk Plants (18): powders, evaporated products, Winnipeg ( ), Mitchell (butter, cream cheese, evaporate end, Winchester (butter, cheese, evaporate and mixes), St. Hyacinthe (milk, cream), N  P-Northwest Dairy Assn. S-Dairy Export Co. ultrapastuerized products), Caldwell (powd	12/31/06 Fort Wayne, Ind.; 12/31/06 Ind. (ice cream) ncoe, Ontario (i 12/31/06 tured products yo Alberta (2): Calg milk, cream, ice ed products, milk d products, milk y/ictoriaville (butter 3/31/07	Inchester, Ky 1,900*  Houston; Sr 1,700  ; Hagerstov ce cream, fi 1,700  gourt, sour c ary (fluid mi cream ixes powders); Qu or, cheese, ev 1,500  Jerome (po)	1,7 nelgrov 170 177 nelgrov 177 17,7 ream,, ilk), ;; Onto //C), uebec vapora



COMPANY	LOCATION	DAIRY EXECUTIVE	TYPE	PARENT CO./SUBSIDIARIES	FY END	SALES '06	SALES '05
6. National Dairy Holdings LP	Dallas, TX	Allen Meyer, Chairman/CEO	Pr	50% owned by Dairy Farmers of America	12/31/06	1,360	1,41
olorado Sprinas: Florida: Velda Farms.	Miami & Winter Haver	n (fluid): Georgia: Decatur (ice crea	m mix): K	(19): Alabama: Dairy Fresh, Cowarts, Gre entucky: Goldenrod, Madisonville (fluid) F and (fluid); H. Myer, Cincinatti (Fluid); So Chatanooga Dairy, Chatanooga, Tenn. close	lav-O-Rich, London	ı. (fluid): Lo	uisiana:
7. Prairie Farms Dairy Inc.	Carlinville, IL	Ed Mullins, CEO	C	Several joint ventures, not included in sales figures	9/30/06	1,341	1,22
trands: Prairie Farms, North Star, Pevely cultured), Carlinville (milk), Decatur (ice nderson (milk), Fort Wayne (milk, cult efferson City (milk) St. Louis (2) (milk,	cream), Granite City (n red), Holland (milk), Lo	nilk), O'Fallon (ice cream), Olney (r afayette (novelties); Kentucky: Somo	milk), Peor erset (milk	d <b>Plants</b> (24): Arkansas: Little Rock (2-fluid ia (milk), Quincy (2) (milk, cultured), Sprir ), Fulton, (Milk); Michigan: Battle Creek (m	iafield (ice cream r	nix); Indiana	1:
8. Yoplait-Colombo	Minneapolis, MN	Bob Waldron, President	S	P-General Mills Inc.	12/31/06	1,300*	1,30
		,		reesboro, Tenn.; Reed City, Mich. (all mak			
9. Wells' Dairy Inc.	LeMars, IA	Gary Wells, CEO	Pr		12/31/06	1,280	1,10
rands: Blue Bunny, Weight Watchers ( Caltured); Saint George, Utah	(licensed) <b>Products:</b> Ic	e cream, novelties, cultured, milk	Plants (5)	: LeMars, lowa (2 ice cream & novelties,	1 milk & cultured)	); Omaha, N	leb. (mi
O. Foremost Farms USA Cooperative	Baraboo, WI	David Fuhrmann, Pres.	C		12/31/06	1,245	1,41
butter, butter blends, condensed skim)	, Kichland Center (moz	zarella, whey), Kothschild (whey, i	permeate,	whey), Appleton (mozzarella & whey), Cl Marshfield (cheese, whey), Milan (mozza lactose), Sparta (powders, condensed, ble nclude Decorah, Appleton (1), Hillsboro, ar	ends, cream, whey	eses, whey) er (whey), R e), Waukesh	, Clayto Reedsbu a (milk
1. California Dairies Inc.	Visalia, CA	Richard Cotta, Pres./CEO	C	S-Challenge Dairy, Los Banos Foods	12/31/06	1,150	98
	Nilk, cheese, butter, pov	, .		S-Challenge Dairy, Los Banos Foods Artesia (milk, powder), Fresno (milk, pow			98 , butter)
rands: Danish, Challenge Products: A ipton (milk, powder, butter), Turlock (l 2. Associated Milk Producers Inc.	Ailk, cheese, butter, pov outter, powder) New Ulm, MN	wder, condensed milk. Plants (5):	California C	Artesia (milk, powder), Fresno (milk, pow Acquired Cass Clay in May 2007	rder, butter), Los E	Banos (milk,	
rands: Danish, Challenge Products: A ipton (milk, powder, butter), Turlock (l 2. Associated Milk Producers Inc.	hilk, cheese, butter, pov putter, powder) New Ulm, MN ducts: Cheese, butter, p n); Minnesota: Dawson whey protein concentrat	Mark Furth, Pres./CEO  oowder, whey Plants (13): lowa: 1 (2) (cheese & whey; aseptic chee 1e, loctose, ice cream mix); South I	California  C	Artesia (milk, powder), Fresno (milk, pow	rder, butter), Los E	Banos (milk,	, butter)
rands: Danish, Challenge Products: A ipton (milk, powder, butter), Turlock (l 2. Associated Milk Producers Inc. rands: State Brand, private label Pro ondensed whey), Sibley (NFDM, crean ondensed whey), Rochester (cheese, v	hilk, cheese, butter, pov putter, powder) New Ulm, MN ducts: Cheese, butter, p n); Minnesota: Dawson whey protein concentrat	Mark Furth, Pres./CEO  oowder, whey Plants (13): lowa: 1 (2) (cheese & whey; aseptic chee 1e, loctose, ice cream mix); South I	California C Arlington (ese sauce o Dakota: Fre	Artesia (milk, powder), Fresno (milk, pow Acquired Cass Clay in May 2007	rder, butter), Los E	Banos (milk,	, butter)
rands: Danish, Challenge Products: A ipton (milk, powder, butter), Turlock (l 2. Associated Milk Producers Inc. trands: State Brand, private label Pro ondensed whey), Sibley (NFDM, crean ondensed whey), Rochester (cheese, v cheese, whey), Portage (cheese proce 13. ConAgra Foods Inc.	hilk, cheese, butter, pov putter, powder)  New Ulm, MN ducts: Cheese, butter, p n); Minnesota: Dawson whey protein concentrat ssing & packaging) Gle	Mark Furth, Pres./CEO  owder, whey Plants (13): lowa: (2) (cheese & whey; aseptic cheese, lactose, ice cream mix); South Encoe, Minn.  Bruce Rohde, Chairman/CEO	C  Arlington ( ese sauce o Dakota: Fro	Artesia (milk, powder), Fresno (milk, pow Acquired Cass Clay in May 2007	nder, butter), Los B 12/31/06 , Sanborn (cheese utter), Paynesville cheese, whey), Jir	Banos (milk, 1,100 , (cheese, n Falls	, butter) 1,1( 1,06
rands: Danish, Challenge Products: A ipton (milk, powder, butter), Turlock (laction). Associated Milk Producers Inc. arands: State Brand, private label Producersed whey), Sibley (NFDM, crean ondensed whey), Rochester (cheese, whey), Portage (cheese proces). ConAgra Foods Inc.	hilk, cheese, butter, povoutter, powder)  New Ulm, MN ducts: Cheese, butter, poly, Minnesota: Dawson whey protein concentrates sing & packaging) Gle  Omaha, NE y Choice, Reddi-wip, Blu	Mark Furth, Pres./CEO  owder, whey Plants (13): lowa: (2) (cheese & whey; aseptic cheese, lactose, ice cream mix); South Encoe, Minn.  Bruce Rohde, Chairman/CEO	California  C Arlington ( ese sauce o Dakota: Fre  Pu Snack Pack	Artesia (milk, powder), Fresno (milk, pow Acquired Cass Clay in May 2007 NFDM, cream), Mason City (instant milk) and pudding), Duluth (milk), New Ulm (bu Bernan (NFDM, cream); Wisconsin: Blair (d	nder, butter), Los B 12/31/06 , Sanborn (cheese utter), Paynesville cheese, whey), Jir	Banos (milk, 1,100 , (cheese, n Falls	, butter) 1,1( 1,06
rands: Danish, Challenge Products: A ipton (milk, powder, butter), Turlock (lac. Associated Milk Producers Inc. Grands: State Brand, private label Producersed whey), Sibley (NFDM, creamondensed whey), Rochester (cheese, wheese, whey), Portage (cheese procents). ConAgra Foods Inc. Grands: County Line, Dorman's, Healthmargarine and spreads, pudding	hilk, cheese, butter, povoutter, powder)  New Ulm, MN ducts: Cheese, butter, poly; Minnesota: Dawson whey protein concentratesing & packaging) Gle  Omaha, NE y Choice, Reddi-wip, Blu  White Plains, NY	Mark Furth, Pres./CEO  Mark Furth, Pres./CEO  Mowder, whey Plants (13): lowa: (2) (cheese & whey; aseptic cheete, lactose, ice cream mix); South Encoe, Minn.  Bruce Rohde, Chairman/CEO  Due Bonnet, Fleischmann's, Parkay, Sudan Carlos Dalto, President	California  C Arlington (  sse sauce e  Dakota: Fre  Pu  snack Pack	Artesia (milk, powder), Fresno (milk, powder), Fresno (milk, powder), Fresno (milk, powder), Acquired Cass Clay in May 2007  NFDM, cream), Masson City (instant milk), and pudding), Duluth (milk), New Ulm (buseman (NFDM, cream); Wisconsin: Blair (acceptance), Squeez 'n Go Hershey's Products: Chee	12/31/06 , Sanborn (cheese tter), Paynesville cheese, whey), Jir	3 anos (milk, 1,100 , (cheese, n Falls 1,060* ipped toppin 1,000	1,10 1,06 g,
rands: Danish, Challenge Products: A ipton (milk, powder, butter), Turlock (lac. Associated Milk Producers Inc. Trands: State Brand, private label Producersed whey), Sibley (NFDM, creamondensed whey), Rochester (cheese, wheese, whey), Portage (cheese proces). ConAgra Foods Inc. Trands: County Line, Dorman's, Healthmargarine and spreads, pudding 14. (Tie) Dannon Co. Inc. Trands: Activia, DanActive, Danimals, Darands: Activia, DanActive, Danimals, Darands: Activia, DanActive, Danimals, Darands: Activia, DanActive, Danimals, Danimals	hilk, cheese, butter, povoutter, powder)  New Ulm, MN ducts: Cheese, butter, poly; Minnesota: Dawson whey protein concentratesing & packaging) Gle  Omaha, NE y Choice, Reddi-wip, Blu  White Plains, NY	Mark Furth, Pres./CEO  Mark Furth, Pres./CEO  Mowder, whey Plants (13): lowa: (2) (cheese & whey; aseptic cheete, lactose, ice cream mix); South Encoe, Minn.  Bruce Rohde, Chairman/CEO  Due Bonnet, Fleischmann's, Parkay, Sudan Carlos Dalto, President	California  C Arlington (  sse sauce e  Dakota: Fre  Pu  snack Pack	Artesia (milk, powder), Fresno (milk, powder), Fresno (milk, powder), Fresno (milk, powder), Acquired Cass Clay in May 2007 NFDM, cream), Mason City (instant milk), and pudding), Duluth (milk), New Ulm (buseman (NFDM, cream); Wisconsin: Blair (owder), Squeez 'n Go Hershey's Products: Chee	12/31/06 , Sanborn (cheese tter), Paynesville cheese, whey), Jir	3 anos (milk, 1,100 , (cheese, n Falls 1,060* ipped toppin 1,000	1,10 1,06 g,
rands: Danish, Challenge Products: A ipton (milk, powder, butter), Turlock (lac. Associated Milk Producers Inc. Trands: State Brand, private label Producersed whey), Sibley (NFDM, creamondensed whey), Rochester (cheese, with the cheese, whey), Portage (cheese procests. Condagra Foods Inc. Trands: County Line, Dorman's, Health the argarine and spreads, pudding Marchines, Activia, DanActive, Danimals, Drinks)  14. (Tie) Fonterra USA	hilk, cheese, butter, povoutter, powder)  New Ulm, MN ducts: Cheese, butter, ponders: Cheese, butter, ponders: Cheese, butter, ponders on concentrates on the protein conc	Mark Furth, Pres./CEO  mowder, whey Plants (13): lowa: 1 (2) (cheese & whey; aseptic cheese, lactose, ice cream mix); South I chance, Minn.  Bruce Rohde, Chairman/CEO  De Bonnet, Fleischmann's, Parkay, S  Juan Carlos Dalto, President  me, Light & Fit. Products: Cultured  Don Learmonth, Pres.	California  C Arlington ( sese sauce e bakota: Fre  Pu Finack Pack  S Plants (	Acquired Cass Clay in May 2007  NFDM, cream), Mason City (instant milk), and pudding), Duluth (milk), New Ulm (buseman (NFDM, cream); Wisconsin: Blair (a., Squeez 'n Go Hershey's Products: Chee P-Groupe Danone S.A.  3): Minster, Ohio; Fort Worth, Texas; West	12/31/06 , Sanborn (cheese tter), Paynesville cheese, whey), Jir se, ice cream, whi	3 anos (milk, 1,100 , (cheese, n Falls 1,060* ipped toppin 1,000 yogurt and 1,000	1,10 1,06 1,06 799 dairy
rands: Danish, Challenge Products: A ipton (milk, powder, butter), Turlock (12. Associated Milk Producers Inc.  irands: State Brand, private label Procendensed whey), Sibley (NFDM, crean ondensed whey), Rochester (cheese, wheese, whey), Portage (cheese procendensed whey), Portage (	hilk, cheese, butter, povoutter, powder)  New Ulm, MN ducts: Cheese, butter, ponders: Cheese, butter, ponders: Cheese, butter, ponders on concentrates on the protein conc	Mark Furth, Pres./CEO  mowder, whey Plants (13): lowa: 1 (2) (cheese & whey; aseptic cheese, lactose, ice cream mix); South I chance, Minn.  Bruce Rohde, Chairman/CEO  De Bonnet, Fleischmann's, Parkay, S  Juan Carlos Dalto, President  me, Light & Fit. Products: Cultured  Don Learmonth, Pres.	California  C Arlington ( sese sauce e bakota: Fre  Pu Finack Pack  S Plants (	Artesia (milk, powder), Fresno (milk, powder), Fresno (milk, powder), Fresno (milk, powder), Fresno (milk, powder), Macon City (instant milk), and pudding), Duluth (milk), New Ulm (buseman (NFDM, cream); Wisconsin: Blair (all powder), Squeez 'n Go Hershey's Products: Chee P-Groupe Danone S.A.  3): Minster, Ohio; Fort Worth, Texas; West P-Fonterra S-DairiConcepts LLC	12/31/06 , Sanborn (cheese ofter), Paynesville cheese, whey), Jir 12/31/06 enwood, Wis.; (for 12/31/06	3 anos (milk, 1,100 , (cheese, n Falls 1,060* ipped toppin 1,000 yogurt and 1,000	1,10 1,06 1,06 799 dairy
prands: Danish, Challenge Products: A ipton (milk, powder, butter), Turlock (12. Associated Milk Producers Inc.  Prands: State Brand, private label Proceedings of the proceedings of th	hilk, cheese, butter, povoutter, powder)  New Ulm, MN ducts: Cheese, butter, ponders, ponders, ponders, ponders, ponders, butter, ponders, ponde	Mark Furth, Pres./CEO  Mark Furth, Pres./CEO  Mark Furth, Pres./CEO  Mowder, whey Plants (13): lowa: (2) (cheese & whey; aseptic cheete, lactose, ice cream mix); South Dence, Minn.  Bruce Rohde, Chairman/CEO  Juan Carlos Dalto, President  Me, Light & Fit. Products: Cultured  Don Learmonth, Pres.  Allerton, Iowa; Pollock, S.D. (bod, Mo., Hummelstown, Pa.  Lawrence Jackson, Sr. V.P.,  Supply Operations  red, ice cream, novelties. Plants (ights (ice cream): Oregon-Clackams	California  C Arlington ( see sauce o Dakota: Fre  Pu Snack Pack  S I Plants (  S th dairy in  S 17): Arizo ss (2-milk	Artesia (milk, powder), Fresno (milk, powder), Artesia (milk, powder), Fresno (milk, powder), Fresno (milk, powder), Fresno (milk, powder), Mayon City (instant milk), and pudding), Duluth (milk), New Ulm (buseman (NFDM, cream); Wisconsin: Blair (owder), Squeez 'n Go Hershey's Products: Chee P-Groupe Danone S.A.  3): Minster, Ohio; Fort Worth, Texas; West P-Fonterra S-DairiConcepts LLC gredients); Greenwood Valley Cheese, Greenwood Valley Chee	12/31/06 , Sanborn (cheese ofter), Paynesville cheese, whey), Jir 12/31/06 enwood, Wis.; (for 12/31/06 's 2-milk, ice cream)	Anos (milk,  1,100  1,100*  (cheese, n Falls  1,060*  ipped toppin  1,000  yogurt and  1,000  illowing are  970*	1,10 1,06 1,06 1,06 1,06 1,06 1,06 1,06
crands: Danish, Challenge Products: A ipton (milk, powder, butter), Turlock (192. Associated Milk Producers Inc. 193. State Brand, private label Products: State Brand, private label Products State Brand, private label Products (NFDM, crean ondensed whey), Rochester (cheese, v. cheese, whey), Portage (cheese proces). ConAgra Foods Inc. 193. ConAgra Foods Inc. 193. Conty Line, Dorman's, Health argarine and spreads, pudding 194. (Tie) Dannon Co. Inc. 194. (Tie) Dannon Co. Inc. 195. A croducts: Cheese, milk proteins, cheese iniriConcepts joint venture with DFA): Kenducts Cheese, milk proteins, cheese iniriConcepts joint venture with DFA): Kenducts: Lucerne, Dairy Glenn, Safeway milk): Colorado-Denver (2-milk, cheese milk): Colorado-Denver (2-milk, chees	hilk, cheese, butter, povoutter, powder)  New Ulm, MN ducts: Cheese, butter, ponders, ponders, ponders, ponders, ponders, butter, ponders, ponde	Mark Furth, Pres./CEO  Mark Furth, Pres./CEO  Mark Furth, Pres./CEO  Mowder, whey Plants (13): lowa: (2) (cheese & whey; aseptic cheete, lactose, ice cream mix); South Dence, Minn.  Bruce Rohde, Chairman/CEO  Juan Carlos Dalto, President  Me, Light & Fit. Products: Cultured  Don Learmonth, Pres.  Allerton, Iowa; Pollock, S.D. (bod, Mo., Hummelstown, Pa.  Lawrence Jackson, Sr. V.P.,  Supply Operations  red, ice cream, novelties. Plants (ights (ice cream): Oregon-Clackams	California  C Arlington ( see sauce o Dakota: Fre  Pu Snack Pack  S I Plants (  S th dairy in  S 17): Arizo ss (2-milk	Artesia (milk, powder), Fresno (milk, powder), Artesia (milk, powder), Fresno (milk, powder), Fresno (milk, powder), Fresno (milk, powder), Mayon City (instant milk), and pudding), Duluth (milk), New Ulm (buseman (NFDM, cream); Wisconsin: Blair (owder), Squeez 'n Go Hershey's Products: Chee P-Groupe Danone S.A.  3): Minster, Ohio; Fort Worth, Texas; West P-Fonterra S-DairiConcepts LLC gredients); Greenwood Valley Cheese, Greenwood Valley Chee	12/31/06 , Sanborn (cheese ofter), Paynesville cheese, whey), Jir 12/31/06 enwood, Wis.; (for 12/31/06 's 2-milk, ice cream)	Anos (milk,  1,100  1,100*  (cheese, n Falls  1,060*  ipped toppin  1,000  yogurt and  1,000  illowing are  970*	1,106 1,06 1,06 1,06 1,06 1,06 1,06 1,06



COMPANY	LOCATION	DAIRY EXECUTIVE	TYPE	PARENT CO./SUBSIDIARIES	FY END	SALES '06	SALES '05
28. Hilmar Cheese Co.	Hilmar, CA	John Jeter, Pres./CEO	Pr		12/31/06	800	800
Brands: None Products: Cheese, whey	protein concentrate, la	actose <b>Plants</b> (1): Hilmar, Calif. (c	heese, wh	ey protein concentrate, lactose)			
29. Agri-Mark Inc.	Methuen, MA	Paul Johnston, CEO	С	S-Cabot Creamery (sales figures include Cabot), Cheese	11/29/06	682	753
<b>Brands:</b> Cabot, McCadam <b>Products:</b> Chcultured); Middlebury, Vt. (cheddar, who	ieese, butter, milk, culi ey protein) Chateaugay	tured, non-fat powder <b>Plants</b> (4): ,, N.Y. (Cheddar, muenster and spe	West Sprin cialty chee	ngfield, Mass. (butter, cream, condensed prose)	oducts, NFDM); C	abot, Vt. (c	heddar,
30. Bongrain N.A.	Mahwah, N.J.	Tom Swartele, President	S	P-Bongrain S.A.; S-Advanced Food Products (JV with Land O'Lakes)	12/31/06	635	63
				SA subsCity of Industry, Calif. (cheese); Lo Prod. subsVisalia, Calif., New Holland, Pa.,			
31. Lactalis America Group	Buffalo, NY	Frederick Bouisset, President/CEO	S	P-Groupe Lactalis S.A. (France). Am. subsidiaries Sorrento Lactalis, Lactalis USA	12/31/06	621	75
<b>Brands</b> : President, Sorrento, Precious 2005). Sorrento Lactalis: Buffalo (moz	<b>Products:</b> Cheese <b>P</b> zerella, ricotta and pro	lants (5): Lactalis USA (all brie and ovolone); ; Nampa, Idaho (mozzare	d Feta): Tu ella, snacks	urlock, Calif. (brie, feta); Belmont, Wis. (bri s).	e, feta); Merrill, \	Wis. (acquir	ed
32. Glanbia Foods Inc.	Twin Falls, ID	Jeffry O.Williams, President	S	P-Glanbia Plc (Ireland)	12/31/06	590	62
<b>Brands:</b> None <b>Products:</b> Cheese, whey Falls (cheese); New Mexico-Clovis (Sout	protein concentrates, th West Cheese LLC, jo	milk calcium, whey protein isolate, int venture with DFA and other coo	lactose, la peratives).	ctoferin <b>Plants</b> (5): Idaho-Gooding (2-chee	ese, whey); Richfi	eld (whey);	; Twin
33. Sargento Inc.	Plymouth, WI	Louis Gentine, Chairman	Pr		12/31/06	580*	54
Brands: Sargento Products: Cheese Pl	ants (3): Hilbert, Wis	. (processed cheese); Kiel, Wis. (sr	nacks); Ply	mouth, Wis. (slices, shreds)			
34. Publix Supermarkets, Inc.	Lakeland, FL	Mike Smith, VP Manufacturing		PR Captive Dairy	12/31/06	575	57
<b>Brands:</b> Publix <b>Products:</b> Milk, ice cr Lawrenceville, Ga.	eam, frozen yogurt,	cultured, juice, water, carbonated	d soft drin	ks, other beverages <b>Plants</b> (3):Lakeland	d, Fla.; Deerfield	Beach, Fla	l. <b>;</b>
35. Davisco Foods Int'l Inc.	Eden Prarie, MN	Mark Davis, President	Pr			550*	550
<b>Products:</b> Cheese, whey ingredients							
36. HEB Dairy Div.	San Antonio, TX	Tony Garcia, dir. of dairy operations	S	P-H. E. Butt Grocery Co.		495*	47
Products: Milk, ice cream, cultured							
37. Alto Dairy Cooperative	Waupun, WI	Rich Scheuerman Pres./CEO	C		6/30/06	482	428
Brands: Black Creek Classic, Alto Bello	Products: Cheese, wh	ey products <b>Plants</b> (2): Waupun a	nd Black C	Creek, Wis. (both cheese)			
38. Upstate Niagara Cooperative Inc. (Upstate Farms and Niagara-O-At-Ka have merged)	Buffalo, NY	Bob Hall, CEO	C	S—O-At-Ka Milk Products (sales now included.Merged 2006)	12/31/06	470	NA
Brands: Bison, Upstate Farms, Milk For	Life, Intense Milk <b>Pro</b>	ducts: Milk, ice cream, cultured, jui	ces <b>Plants</b>	(3): Buffalo, N.Y (2-milk & ice cream; cult	tured), Rochester,	N.Y. (milk)	
39. Stremicks Heritage Foods	Santa Ana, CA	Lou Stremick, Pres./CEO	Pr		12/31/06	440	41
<b>Brands</b> : NesQuik, CoffeeMate, Nestea, (coffee creamer, juices) Cedar City (rice (nectars, clam & tomato juice).	Kern's Nectar <b>Product</b> s & soy drinks, Coffee <i>N</i>	s: Milk, non-dairy creamers, drinks, late, juices); Missouri:Joplin (yogur	ice cream t-based be	mixes, soy, juices. <b>Plants</b> (5): California: S everages, milk, other beverages, coffee crea	anta Ana (UHT m mers, soups) Me	ilk) Riversid xico — Mex	le icali B.(
40. Maryland and Virginia Milk Producers Co-op.	Reston, VA	Jay Bryant, Gen. Mgr.	C	S-Valley Milk Products	12/31/06	432	39
Brands: Maola, Marva Maid, Products: New Bern, N.C. (milk), Newport News,	: Milk, juice, ice cream Va. (milk); Strasburg,	mixes, condensed, cream, powder, Va. (powder, condensed, cream, b	, butter. <b>P</b> utter).	Plants (5): Laurel, Md. (cream, butter, powe	der, condensed);	Landover M	d. (milk



COMPANY	LOCATION	DAIRY EXECUTIVE	ТҮРЕ	PARENT CO./SUBSIDIARIES	FY END	SALES '06	SALES '05
41. Super Store Industries	Stockton, CA	Jay Simon, Pres./CEO	S	P-Raley's, Save Mart Supermarkets		400	309
<b>Brands:</b> Sunnyside Farms, Bay View Fo	ırms <b>Products:</b> Milk, o	heese, ice cream, novelties, culture	d, juice, so	oy, drinks, water <b>Plants</b> : Fairfield, Calif.; Tu	ırlock, Calif.		
42. Neilson Dairy Ltd.	Georgetown, Ontario Canada	Judy McCrie, VP/Gen. Mgr.	S	P-George Weston Ltd.	12/31/06	385*	375*
<b>Brands:</b> TruTaste, Neilson, Udderly Cool	<b>Products:</b> Milk, cultu	red, drinks <b>Plants</b> (3): Ontario-Geo	rgetown,	Oakville, Ottawa (all milk, juices, drinks)			
43. Hiland Dairy	Springfield, MO	L. G. Oller, Pres./Gen. Mgr.	Pr	P-Prairie Farms, Dairy Farmers of America	9/30/06	350*	350*
<b>Brands</b> : Hiland, Prairie Farms, store bro Mo. (milk, ice cream); Oklahoma: Norr	inds <b>Products:</b> Ice crea man, Chandler (milk, co	am, cultured, milk <b>Plants</b> (6): Faye ultured, ice cream)	etteville, A	ırk. (milk); Fort Smith, Ark. (milk); Wichita	, Kan. (milk, cult	ured); Sprinç	gfield,
44. Swiss Valley Farms Co.	Davenport, IA	Don Boelens, J. Gordon Toyne, Co-CEOs	C		9/30/06	345*	342*
<b>Brands</b> : Swiss Valley <b>Products</b> : Milk, Mindoro (blue cheese), Platteville (swis	cheese, cultured <b>Plan</b> ts cheese); Schullsburg	ts (9):lowa-Cedar Rapids (cultured) h (cheese); Minnesota-Dalbo, (Che	, Dubuque ese gratir	e (milk), Luana (swiss cheese); St. Olaf, (c ng) Spring Valley (Process cheese).	heese cut and wro	ap); Wiscons	sin-
45. Master Foods Inc Brands: Dove, Snickers, Milky Way, Ma	Hackettstown, NJ &M's, Dreyer's Edy's pr	resents <b>Products:</b> Novelties, ice cre	Pr am <b>Plant</b>	P-Mars Inc. (formerly M&M Mars) s (1): Burr Ridge, Ill. (novelties, ice cream)	12/31/06	340*	335*
46. Tillamook County Creamery Assn	. Tillamook. OR	Cliff Brady, Interim CEO	C		12/31/06	326	325
	·			amook (all products) Boardman, Ore. (chee			
47. Blue Bell Creameries LP	Brenham, TX	Paul Kruse, CEO and Pres.	Pr		12/31/06	325	320
Brands: Blue Bell Products: Ice cream	, novelties <b>Plants</b> (4):	: Sylacauga, Ala. (ice cream); Broke	n Arrow,	Okla. (ice cream); Brenham, Texas (2-ice c	ream; novelties)		
48. Foster Farms Dairy	Livingston, CA	Ron Foster, CEO	Pr		12/31/06	317*	315*
<b>Brands:</b> Foster Farm Dairy <b>Product</b> & ice cream)	s: Milk, ice cream, b	utter, cultured, juices, milk pow	der <b>Plan</b>	ts (2): California-Fresno (milk); Modes	to (milk, powde	er & butter;	cultured
49. First District Assn.	Litchfield, MN	Clinton Fall, President	C		9/30/06	310	340
Brands: Fieldgate Products: Milk, ched	ese, whey protein conc	entrate, lactose <b>Plants</b> (1): Litchtie	eld				
50. Winn-Dixie Dairy Products	Jacksonville, FL	(0) 51 6 51 ( 41 )	(	P-Winn Dixie Stores Inc.		300*	400*
Brands: Winn-Dixie Products: Ice creat	m, cultured, milk <b>Plan</b>	ts (2): ; Plant City, Fla. (milk, ice c	ream); Ho	ımmond, La. (milk);			
51. Farmland Dairies LLC (formerly Parmalat USA)	Wallington, NJ	Martin Margherio, Pres./CEO	Pr		12/31/06	300	300
<b>Brands:</b> Parmalat, Farmland, Clinton, V Rapids, Mich. (UHT milk).	Velsh Farms, Skim Plus	Products: Milk, ultrapasteurized	milk, ice o	cream mix <b>Plants</b> (2): Wallington, N.J. (m	nilk, ESL milk, ice	cream mix);	; Grand
52. Organic Valley/CROPP Cooperativ	e La Farge, Wis.	George Siemon, CEO	C	S-Organic Meat Co., S-Organic Logistic	s 12/31/06	293	213
<b>Brands:</b> Organic Valley, Private Label co-pack relationships with 39 <b>Plants</b>	<b>Products:</b> Packaged m	ilk, cheese, butter, spreads, soft che	eses, pov	rders juice, soy beverages <b>Plants</b> (1): Cha	seburg Creamery,	Chaseburg,	Wis., and
53. Roberts Dairy	Omaha, NE	Jeff Powell, Pres./Gen. Mgr.	Pr	P-Prairie Farms, Dairy Farmers of America; S-Hiland-Roberts Ice Cream	9/30/06	290*	290*
<b>Brands:</b> Roberts, Prairie Farms, store be Missouri- Kansas City , Iowa City (both	rands <b>Products</b> : Milk, fluid); Des Moines, IA	ice cream, novelties, cultured produ (fluid)	cts, juices	& drinks <b>Plants</b> (5) Nebraska- Omaha (fla	uid, culture), Norf	olk (ice crea	ım)
54. Ben & Jerry's Homemade Inc.	Burlington, VT	Yves Couette, CEO	S	P-Unilever Plc	12/31/06	278*	272*
Brands: Ben & Jerry's Products: Ice cr	eam, novelties, frozen	yogurt Plants (2): St. Albans & W	aterbury,	Vt.			
55. Stonyfield Farm, Inc.	Londonderry, NH	Gary Hirshberg, President & CEO	P	85% owned by Groupe Danone, France.	12/31/06	250	221
<b>Brands:</b> Stonyfield Farm, Brown Cow				tured soy and milk Plants (2): Londonder			



COMPANY	LOCATION	DAIRY EXECUTIVE	TYPE	PARENT CO./SUBSIDIARIES	FY END	SALES '06	SALES '05
56. Friendly Ice Cream Corp.	Wilbraham, MA	Donald N. Smith, Chairman	Pu	Primary business is ice cream shop restaurants	12/31/06	240	232
Brands: Friendly Ice Cream Products	: Ice cream, novelties	Plants (1): Wilbraham					
57. Heartland Farms Inc.	City of Industry, CA	Paul Bikowitz, Pres./CO	Pr	P-Stater Bros. (grocers)	12/31/06	218*	217
Brands: Knudsen, Foremost, private la	bels <b>Products:</b> Milk, j						
58. Shamrock Farms	Phoenix, AZ	Kent McClelland,CEO	S	P-Shamrock Foods Co.	9/30/06	215*	211
<b>Brands:</b> Shamrock Farms, Sunland <b>P</b>	roducts: Milk, whipping	g cream, sour cream, cottage chees	se, dairy an	nd non-dairy creamers, ice cream and nov	velties <b>Plants</b> (1):	Phoenix	
59. The Breyers Yogurt Company		Chuck Marcy, Pres./CEO	Pr	S-Healthy Food Holdings	12/31/06	211	NA
<b>Brands:</b> Breyers Light, Breyers FOB Naugatuck, Conn.	, Breyers Smooth and	Creamy, Breyers Crème Saver, Y	oCrunch, \	YoCrunch Naturals	Plants: (2) North	Lawrence I	N.Y.,
60. Bongards Creameries Inc.	Norwood, MN	Tom Otto, Gen. Mgr.	C		12/31/06	200*	190
Brands: Bongards Products: Cheese	Plants (1): Norwood						
61. United Dairy Inc.	Martin's Ferry, OH	Joseph L. Carson, President	Pr		12/31/06	181	177
<b>Brands:</b> United Quality Chekd, Unit Pa. (all products)	ed Valley Bell, Fike	Products: Milk, cultured, ice cr	ream, nove	elties <b>Plants</b> (3): Martins Ferry, Oh	io; Charleston, W.	Va.; Union	town,
62. bel Brands U.S.A.	Little Chute, WI	Robert Gilbert, President	S	P-Fromageries Bel SA (France)	12/31/06	170	170
<b>Brands:</b> Laughing Cow, Kaukauna, Wis Chute, Wis. (both cheese & cheese pro	spride, Mini Babybel, Pr oducts)	ice's Pimiento Spread, Merkts and	Owl's Nest	<b>Products:</b> Cheese, cheese spreads	Plants (2): Lei	tchfield, Ky.;	Little
63. Schroeder Milk Co.	Maplewood, MN	Robert Kirchoff, CEO	Pr		9/30/06	165	NL
Brands: Schroeder, private label Prod	lucts: Milk, creams, sai	uces, drinks, soy, rice, broth <b>Plan</b> t	ts (1):Map	lewood			
64. Michigan Milk Producers Assn.	Constantine, MI	John Dilland, Gen. Mgr.	C		9/30/06	160	144
Brands: None Products: Milk, cream	butter, powder, conde	nsed milk <b>Plants</b> (2): Constantin	ne & Ovid,	Mich. (all products at both locations)			
65. Gossner Foods Inc.	West Logan, UT	Dolores Gossner Wheeler, Pres./CEO	Pr		9/30/06	160	125
<b>Brands:</b> Gossner Foods, High Mountain Idaho	n, Imperial Valley, priva	te labels <b>Products</b> : Cheese, asept	tic milk and	drinks, whey powder. Plants (4): El (	Centro, Calif.; Logan	, Utah (2);	Burley,
66. Crystal Cream and Butter Co.	Sacramento, CA	Kevin Nagle, President	Pr		12/31/06	155	140
Brands: Crystal, McColls, private labels	Products: Milk, ESL	products, ice cream, mixes, novelti	es, cultured	d, butter <b>Plants</b> (2): Both in Sacrament	to		
67. Producers Dairy Foods	Fresno, CA	Richard Shehadey, President	Pr		9/30/06	150	144
Brands: Producers Products: Milk, ice	·						
68. Instantwhip Foods Inc.	Columbus, OH	Douglas Smith, President	Pr			150*	168
Brands: Instantwhip, YAMI Yogurt,	Ambrosia® Gourmet	Frozen Yogurt, private label, otl	hers <b>Pro</b>	ducts: Dairy and non-dairy whipped t d, Mich., Buffalo N.Y. Syracuse, N.Y.	oppings, creamers ., London, Ohio, E	, yogurt, so	our
69. Carvel Corp.	Rocky Hill, CT	Steve Romaniello, Pres./CEO	Pr/Su	P-Focus Brands	12/31/06	148*	146
·		,	ugh, Mass.;	; Jessup, Md. (all ice cream, ice cream c	akes, novelties)		
70. Smith Dairy Products Co.	Orrville, OH	Steve Schmid, President	Pr		9/30/06	145*	145
,				ed <b>Plants</b> (2): Richmond, Ind. (softser			
	rnale of a Pall, Moovers	s, cluss Act Troubers. Milk, ice cit	oum, conor				
Brands: SMITH'S, Ruggles, Festival, Wice cream, cultured, juices, drinks) 71. Anderson Erickson Dairy Co.	Des Moines, IA	Jim Erickson, CEO	Pr	,	12/31/06	145	140



COMPANY	LOCATION	DAIRY EXECUTIVE	ТҮРЕ	PARENT CO./SUBSIDIARIES	FY END	SALES '06	SALES '05
72. Johanna Foods Inc.	Flemington, NJ	Robert Facchina, Pres./CEO	Pr			140*	139*
Brands: La Yogurt, Tree Ripe, Ssips, Chi	iquita Coolers, Sabor La	tino. <b>Products:</b> Cultured, juices, c	iseptic juic	es and drinks			
73. Sartori Foods Co.	Plymouth, Wis.	James Sartori, Pres.	Pr		12/31/06	140	140
<b>Brands:</b> Antigo, Blackfoot, Glacier Point (specialty cheeses, Italian cheeses, and		Plants: (3) Blackfoot, Idaho (Itali	an cheese:	s), Wisconsin: Antigo (Italian cheeses), Lind	len (specialty che	ese), Plymo	uth
74. Clover Farms Dairy Co.	Reading, PA	Richard L. Hartman, Pres.	P		12/31/06	138	136
Brands: Clover Farms, private labels P	<b>Products:</b> Milk, juices, te	eas, drinks <b>Plants</b> (1): Reading					
75. Century Foods International	Sparta, WI	Rick Halverson National Sales Director	Pr		12/31/06	135*	137
<b>Brands:</b> CenPrem, Lacey Delite, Ready (5): Arcadia, Wis., Sparta, Wis. (4 <b>Pla</b>		ey, Isolac <b>Products:</b> Cheese, whe	ey products	s, dry dairy ingredients, ready-to-drink and p	oowder drinks, nut	ritional bars	Plants
76. Wilcox Dairy Farms LLC	Roy, WA	Jim Wilcox, Barrie Wilcox, co-CEOs	Pr		12/31/06	130	160
Brands: Wilcox, Curly's Products: Mill	k <b>Plants</b> (3): Salem, (	Ore.; Cheney & Roy, Wash.					
77. Guida's Milk and Ice Cream	New Britain, CT	Al Guida, Pres./CEO	Pr		8/31/06	130*	130*
Brands: Guida's Products: Milk, ice cr	eam, ice cream mix, cu	ltured, juices, drinks, water Plant	ts (1): Ne	w Britain			
78. Milkco Inc.	Asheville, NC	Charles Gaither, President	S	Ingles Markets		128	128
Brands: Private Label Products: Milk,	flavored milk, drinks, id	ce cream mix, water Plants (1):	Asheville				
79. Cloverland Farms Dairy	Baltimore, MD	Ralph Kemp, President	Pr		12/31/06	120	118
Brands: Cloverland Products: Milk, be	everages, and ice cream	. Plants (1):Baltimore					
80. F&A Dairy Products	Fairacres, MN	Jeff Terranova, Pres.	Pr		12/31/06	112	112
Products: Cheese Plants (2): Las Cruc	ces, N.M.; Dresser, Wis.	(both cheese)					
81. Humboldt Creamery	Fortuna, CA	Rich Ghilarducci, President/CE	0 C		12/31/06	110	110
Brands: Humboldt Creamery Products	s:Milk, powdered milk, i	ice cream <b>Plants</b> : (2) Fortuna (fl	uid powde	red and ice cream), Los Angeles (ice cream	)		
82. Bareman Dairy Inc.	Holland, MI	Stan Bareman, President	Pr		9/30/06	108	98
Products: Milk, ice cream, novelties, cu	ltured, juices, drinks <b>P</b>	lants (1): Holland					
83. Brewster Dairy Inc.	Brewster, OH	Fritz Leeman, President	Pr			107*	105*
Brands: Amish Classics Products: Che	ese <b>Plants</b> (3): Stock	ton, III., Brewster, Ohio, Rupert, Id	aho				
84. Cass-Clay Creamery Inc.	Fargo, ND	Keith Pagel, President	Pr	Acquired by AMPI May 2007	12/31/06	103*	102*
				cream, cheese, cultured); Mandan, N.D. (n			
85. Braum's Ice Cream Co.	Oklahoma City, OK	William H. Braum, Owner & President	S	P-W. H. Braum Inc. (Main business is dairy stores/restaurants)		100*	100*
Brands: Braum's Products: Milk, ice o	cream, novelties, culture	ed <b>Plants</b> (1): Tuttle, Okla. (all pr	roducts)				



COMPANY	LOCATION	DAIRY EXECUTIVE	ТҮРЕ	PARENT CO./SUBSIDIARIES	FY END	SALES '06	SALES '05
86. Dietrich's Milk Products Inc.	Reading, PA	Thomas W. Dietrich, Pres./CEO	Pr		12/31/06	98	91*
<b>Products:</b> Powder, cream, skim milk, no	on-dairy dry whey, lacto	ose <b>Plants</b> (2): Middlebury Center	& Readin	g, Pa. (all products)			
87. Schneider's Dairy	Pittsburgh, PA	William Schneider, pres.	Pr		3/31/06	96	94
<b>Brands:</b> Schneider Valley Farm, Mong	Products: Milk, chees	e, drinks, ice cream mix					
88. United Dairy Farmers Inc.	Cincinnati, OH	A. Bradford Lindner CEO,	Pr		12/31/06	93*	93*
<b>Brands:</b> United Dairy Farmers, Home N	ade Brand, Krazy Krea	ms, Micro Shake <b>Products:</b> Milk, i	ce cream,	novelties, cultured Plants (1): Cincinnati			
89. Oakhurst Dairy	Portland, ME	Stanley Bennett, President	Pr		12/31/06	92	94
Brands: Oakhurst Products: Milk, crea	ım, cultured, juices, an	d drinks <b>Plants</b> (1): Portland					
90. Hershey Creamery Co.	Harrisburg, PA	George Hugh Holder, Pres.	Pu		12/31/06	91*	89
Products: Ice cream, novelties Plants		3 3 7					
91. Fieldbrook Foods	Dunkirk, NY	Kenneth Johnson, President, COO	Pr	S-Deering Ice Cream Co.	12/31/06	89*	87*
Products: Ice cream, novelties, whipped	,			g a constant	, , , , ,		
92. Joseph Gallo Farms	Atwater, Calif.	Michael D. Gallo, CEO			12/31/06	85	83
Products: Cheese, whey protein isolate	,				, , , , ,		
93. Wawa Dairies	Wawa, PA	There du Pont, VP	Pr	P-Wawa Inc.		84*	84*
Brands: Wawa Products: milk, juices,	,						
94. Plainview Milk Products	Plainview, MN	Dallas Moe, Gen. Mgr.	C		9/30/06	80	85
Products: Milk, butter, powder Plants	·	3			, , , , , , , , , , , , , , , , , , , ,		
95. BGC Manufacturing (formerly SouthWest Dairy)	Tyler, Texas; Sulphur Springs,TX	Jim Pitner V.P. of Manufacturing	S	P-Brookshire Grocery Co.	9/30/06	75*	75
Brands: Goldenbrook, Dairy Pride, LaLa	(co-packed), Red Dian	nond, Tampico. <b>Products</b> : Milk, ice	e cream, d	lrinks, water, yogurt <b>Plants</b> (4): All in Tyl	er		
96. Supervalu Fluid Dairy Inc. (formerly Richfoods)	Richmond, VA	Rich Eichelberger, VP/GM	S	P-SuperValu Inc.		74	74
Brands: Richfood, store brands Produ	cts: Milk, cream, drinks	s, soy <b>Plants</b> (1): Richmond					
97. Perry's Ice Cream	Akron, N.Y.	Robert Denning, Pres./CEO	Pr		12/31/06	73	73
Brands: Perry's Products: Ice cream,							
98. TCBY Systems LLC.	Salt Lake City, UT	Larry Hodges, Pres./CEO	Pr	P-Capricorn Investors (under Mrs. Fields Famous Brands) S-Americana Foods		70*	68*
<b>Brands:</b> TCBY <b>Products:</b> Ice cream &	frozen yogurt, noveltie	S					
99. Plains Dairy LLC	Amarillo, TX	Dub Garlington, President	S	P-Affiliated Foods	9/30/06	65	66
<b>Brands:</b> Plains, private label, Culligan w	rater. <b>Products</b> : Milk,	water, drinks, Tampico punch Plan	nts (1): A	marillo			
100. Oberweis Dairy	N. Aurora, IL	Bob Renaut, President & CEO	P		12/31/06	63*	65
Brands: Oberweis Products: Ice crean	n, milk, cultured <b>Plan</b>	ts (1): N. Aurora					